

# The City of North Las Vegas



## 2024 ANNUAL ACTION PLAN

# Executive Summary

## AP-05 Executive Summary - 91.200(c), 91.220(b)

### 1. Introduction

The Annual Action Plan (AAP) meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating the application for several grant programs into one submission. The programs include: The Community Development Block Grant (CDBG) and Emergency Solutions Grant (ESG). These programs are intended to accomplish three main goals: secure decent housing, provide a suitable living environment, and expand economic opportunities for low- and moderate-income persons and families.

This AAP represents the final year in the 2020 to 2024 Consolidated Planning period for the City of North Las Vegas (CNLV).

The purpose of the Consolidated Plan is:

- To identify a city's, county's, or state's housing and community development needs, priorities, goals, and strategies; and
- To stipulate how funds will be allocated to housing and community development activities during the five-year planning period.

On May 7, 2024, the Biden-Harris Administration announced \$5.5 Billion in federal housing grants. This year's award allocation for CNLV was \$1,962,129 in CDBG funds and \$166,237 in ESG funds, for a total allocation of \$2,128,366.

The CNLV continues to ensure the goal of revitalizing, empowering, and serving low- to moderate-income individuals in their path of sustainability and growth. Expanding on the successfully implemented and administered Choice Neighborhood Revitalization Strategy Area Plan, CNLV is focusing on capital improvement through housing rehabilitation, community engagement, and various public service projects. In addition, CNLV is increasing the number of services, training availability, and workforce development services offered at our partnered STEM center and continue to support low- to moderate-income small business owners by providing economic development training, technical assistance, and funding opportunities through small business grants and loans.

The CNLV has also placed a tremendous amount of focus and energy on combating homelessness and has successfully expanded social services with the goal of combatting homelessness.

### 2. Summarize the objectives and outcomes identified in the Plan

The following high priority needs were identified in the Consolidated Plan research:

- Address and mitigate homelessness
- Create community education and gathering spaces
- Address at-risk youth
- Support health and nutrition of low-income residents
- Access to job training and placement programs
- Social services to address changing economic situations
- Economic development and business support
- Neighborhood revitalization and beautification
- Public improvements and infrastructure
- Affordable housing

### **3. Evaluation of past performance**

This AAP represents the final year in the 2020 to 2024 Consolidated Planning period for CNLV). In the past, CNLV has focused on:

- Supporting social service provider operations (The Salvation Army, The Shade Tree, HELP of Southern Nevada, Foster Kinship)
- Providing food and nutrition (Catholic Charities of Southern Nevada, Lutheran Social Services, The Just One Project, Three Square, City of North Las Vegas)
- Improving community facilities
- Providing youth education and programs (Boys and Girls Club, SkyView YMCA, Nevada Partners)
- Preventing homelessness with emergency assistance (The Shade Tree, Nevada Partners, The Salvation Army, HopeLink, CPLC)
- Revitalization (Choice Neighborhood Revitalization Strategy Area).

These activities and partners have been essential to helping address the needs of low-income residents and people experiencing homelessness and met the critical needs in CNLV.

The primary challenges encountered during the last Annual Action Plan period were related to improving and constructing facilities and infrastructure, and, more specifically, closing escrow on the Community Resource Center project. The purchase of the building was held up after the appraisal came in lower than expected. The project is currently at a standstill until further negotiations can be made. The CNLV has funds to purchase the property without CDBG funds; therefore, there is consideration to shift funding to another project, if needed. The CNLV also experiences internal challenges with administrative processes, specifically timely contract execution and invoice processing.

### **4. Summary of Citizen Participation Process and consultation process**

Working off this public input and past input from the Choice Neighborhood Transformation Plan, CNLV provided additional citizen participation opportunities during the development of the five-year Consolidated Plan, which included:

- CAC Meeting—this Citizen’s Advisory Committee (CAC) reviews funding applications and makes recommendations based on its understanding of the community’s needs
- Community meeting to discuss Consolidated Plan and receive feedback
- Online Resident and Stakeholder Surveys
- Marketing of community meetings, survey, public comment periods, and public hearings
- Consolidated Plan and Action Plan 30-day public comment period
- Public Hearings during the development of the Consolidated Plan and during the public comment period

Please refer to the Grantee Appendices for a summary of the citizen participation process and public comments.

## **5. Summary of public comments**

Citizens and stakeholders were invited to comment on the proposed 2024 AAP during the 30-day public comment period beginning on April 1, 2024, and ending on April 30, 2024. Citizens and stakeholders also had the opportunity to comment during a public hearing on April 15, 2024. CNLV City Council accepted the Annual Action Plan on June 5, 2024.

## PR-05 Lead & Responsible Agencies - 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	NORTH LAS VEGAS	Community Services and Engagement
ESG Administrator	NORTH LAS VEGAS	Community Services and Engagement

**Table 1 – Responsible Agencies**

### Consolidated Plan Public Contact Information

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## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

CNLV participates in various regional committees to stay connected to other agencies in the community to address the needs of low- and moderate-income residents. Independently, the City does not have the resources to end homelessness, create enough affordable housing, or create job opportunities. CNLV acknowledges that the city must work in conjunction with other jurisdictions, non-profit partners, and community leaders to make the needed changes for the community.

This section describes the consultation efforts undertaken to:

1. Coordinate the development of the AAP with the efforts of housing providers, social service providers, health care providers, and relevant government agencies;
2. Coordinate the development of the AAP with continuum of care efforts; and
3. Elicit public input.

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

CNLV and the Housing and Neighborhood Services Division engage directly with public agencies, private stakeholders, and regional committees to address the changing needs of our community. Regional level coordination takes place through several avenues, including the Southern Nevada Continuum of Care (CoC) and the Southern Nevada Consortium Meetings. These collaborative groups bring together all the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Foods and Shelter Program.

The discussions cover subjects such as joint projects, coordination of CDBG, ESG, and HOME grant applications cycles, and emerging homeless issues. A representative from the CoC attends the consortium meeting to further inform the discussions around regional homeless coordination. A representative of the Nevada State Housing Division also attends the consortium meetings on a regular basis. With regional participation in the Consortium meetings, each jurisdiction can better assess local housing needs, homeless and community development practices, and projects.

The County administers public health programs; therefore, lead-based paint hazards were assessed as part of the County's Consolidated Plan. The risks of lead paint exposure by CNLV residents were

evaluated and considered in setting priorities and developing the allocation plan. The County has two trained and certified Lead Based Paint Risk Assessors in the Community Resources Management Division. CNLV also has a Risk Assessor.

A variety of other groups provide opportunities for the various jurisdictions' governments to coordinate with outside entities in the promotion, production, and planning of affordable housing and homeless assistance.

These groups include:

- **Housing:** Southern Nevada Regional Housing Authority, Nevada HAND, Community Development Program Center of Nevada, Foresight Development and George Gekakis Inc.
- **Homeless Services:** Southern Nevada Homeless Continuum of Care, Nevada Homeless Alliance, HELP of Southern Nevada, Shannon West Homeless Youth Center
- **Social Services:** Clark County Social Services, United Way Emergency Food and Shelter, Ryan White Planning Council, The Gay and Lesbian Community Center of Southern Nevada, Nevada Partners
- **Health Services:** Southern Nevada Health District, Nevada Health Centers, Southern Nevada Adult Mental Health, Volunteers in Medicine

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

CNLV staff and the Southern Nevada Homelessness Continuum of Care (CoC) coordinate at all levels to address the needs of persons experiencing homelessness and those at-risk of homelessness. While Clark County takes the lead and manages the Homeless Management Information System (HMIS), all the other local government agencies play a pivotal role along with community stakeholders. CNLV serves in several roles as a board member, CoC member, and program committee member.

The CoC Board's duties include annual strategic planning, the annual homeless Point-In-Time (PIT) census, regional coordination, homeless shelter services, HMIS, systems evaluation, HEARTH Act implementation training, outreach, and various other activities. The board members include: CNLV's Assistant City Manager over Community Services and Engagement, the cities of Las Vegas and Henderson, Clark County, Lived X Consultants (2), the Youth Advisory Board president, community representatives (8) from Touro University, the Regional Transportation Commission, Impact Nevada, Nevada Housing Coalition, Catholic Charities of Southern Nevada, Silver Summit Health Plan, the U.S. Department of Veteran Affairs and Southern Nevada, and Southern Nevada CHIPs (Community Health Improvement Program).

The CoC is subdivided further into three committees: (1) CoC Program Committee; (2) Coordinated Services Committee; and (3) HMIS Steering Committee. This is a new structure currently in development but will ultimately consist of public agency staff and representation from a cross-section of community stakeholders. The diversity of the volunteers who comprise these groups brings forth a wealth of policy knowledge, experience, and hands-on understanding of the needs of low- and moderate-income individuals and families and people experiencing homelessness.

This new structure was redesigned to be more effective and efficient (i.e., to fully oversee the planning, operations, and activities of CoC). The CoC will develop updates and ensure compliance with the regional 10-year strategic plan through: monitoring of performance measures and outcomes; conducting the services and housing gaps analysis; planning for the Point-In-Time count (PIT) for those experiencing homelessness; reviewing and recommending potential CoC projects; submission of CoC application; HEARTH implementation; and any other activities under the CoC. CNLV staff, the City of Las Vegas, City of Henderson and Clark County are active participants in the three committees and ESG programs are a standing item on committee agendas. All CoC meetings are open to the public and providers or interested parties are encouraged to volunteer for appropriate committees representing specific populations. The Southern Nevada Housing and Homeless Plan includes all the jurisdictions that make up Southern Nevada and outlines goals and strategies to guide local governments in funding, developing, and supporting homeless services.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

All ESG recipients in CoC's geographic area have representation as a CoC member. ESG is a standing item on the CoC program committee meeting agenda—ESG grantees provide information on allocation of ESG funds, discuss ESG application processes-at each stage, work with the CoC group on performance and written standards, and report on subrecipient monitoring. The CoC program committee also reviews the approved ESG written standards, which are updated through discussions with subrecipients, and provides the funding priorities to the ESG allocations committees, which are then approved by their respective boards and councils. All ESG subrecipients are required to participate in HMIS and the data gathered is shared with the CoC HMIS Steering Committee. ESG grantees work with the CoC committees to ensure collaboration, non-duplication of services, and maximum use of resources. All HMIS administration policies and procedures are reviewed and approved by the CoC HMIS Steering Committee and HMIS Lead.

For ESG written standards please refer to Full Grantee Appendices.

**Agencies, groups, organizations and others who participated in the process and consultations**



**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	City of North Las Vegas, Community Services and Engagement
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	City of North Las Vegas, Community Services and Engagement Department participated in earlier public outreach activities during the development of the Choice Neighborhood Initiative Transformation Plan and the Regional Analysis of Impediments to Fair Housing Choice (RAI). Stakeholder consultation included community meetings, conference calls, and interviews. Information gathered during these consultation activities helped to inform North Las Vegas' Consolidated Plan. During the development of the consolidated plan, City of North Las Vegas, Land Development and Community Services Department was also consulted through a Stakeholder Survey and interview, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
2	<b>Agency/Group/Organization</b>	NEVADA HAND INC.
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Employment

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the consolidated plan, this organization was consulted through an online Survey, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
3	<b>Agency/Group/Organization</b>	The City of North Las Vegas, Economic Development Division
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the consolidated plan, the Economic Development Division was consulted through a Stakeholder Survey and interviews, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
4	<b>Agency/Group/Organization</b>	Workforce Connections
	<b>Agency/Group/Organization Type</b>	Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the consolidated plan, this organization was consulted through an online Survey and stakeholder interview, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
5	<b>Agency/Group/Organization</b>	North Las Vegas Library District
	<b>Agency/Group/Organization Type</b>	Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Non-Homeless Special Needs Broadband Needs of Housing occupied by Low- and Moderate-Income
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the consolidated plan, this organization was consulted through an online Survey and stakeholder interview, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
6	<b>Agency/Group/Organization</b>	City of North Las Vegas Public Works
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the consolidated plan, this organization was consulted through an online Survey and stakeholder interview, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
7	<b>Agency/Group/Organization</b>	NEVADA PARTNERS, INC.
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the consolidated plan, this organization was consulted through an online Survey, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
8	<b>Agency/Group/Organization</b>	Valentine Communications
	<b>Agency/Group/Organization Type</b>	Services-Health Services-Education Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the consolidated plan, this organization was consulted through an online Survey and participating in community meetings, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
9	<b>Agency/Group/Organization</b>	City of North Las Vegas Office of Emergency Management
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Hazard Mitigation
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	During the development of the consolidated plan, this organization was consulted through stakeholder outreach, which focused on organizations serving low- and moderate-income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

### Identify any Agency Types not consulted and provide rationale for not consulting

All relevant organizations, agencies, and stakeholders were invited to participate in the development of the Consolidated Plan and Action Plan. As CNLV builds local awareness, it anticipates stakeholder participation will grow.

### Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Southern Nevada Homelessness Continuum of Care	CNLV's goals contribute to addressing the needs of persons who are experiencing homelessness identified in CoC.

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
CNLV Land Use & Zoning Regulations	CNLV Planning & Development Services	Land use and zoning regulations were reviewed to assess barriers to housing choice.
Analysis of Impediments to Fair Housing Choice	CNLV Neighborhood Services Division and Clark County	The fair housing strategies established for CNLV overlaps with the Strategic Plans decent housing, economic development, and neighborhood revitalization goals.
Housing Authority 5-Year Plan	Southern Nevada Regional Housing Authority	The housing authority policies and procedures were reviewed to ensure they support housing choice and address the greatest needs of low-income residents.
Southern Nevada Strong (SNS) Regional Plan	Regional Transportation Commission of Southern Nevada (RTC)	The regional plan has impacted planning and investment efforts in the Urban Core, which overlaps with CNLV public facilities and improvements activities.
Choice Neighborhood Initiative (CNI) Plan	CNLV Neighborhood Services Division	The Choice Neighborhood Initiative (CNI) Transformation Plan helped to create local strategies to address struggling neighborhoods through a comprehensive approach, including a neighborhood, public housing, and people strategy. While the Transformation Plan exceeds the time frame of the Consolidated and Strategic Plan, many of the neighborhood revitalization goals overlap.
Neighborhood Revitalization Strategy Area (NRSA)	CNLV Neighborhood Services Division	After implementing its Transformation Plan and meeting HUDs criteria, CNLV received a NRSA designation through its comprehensive neighborhood revitalization strategy. Many of the public service and infrastructure projects meet the goals of the Strategic Plan.
2018 Multi-Jurisdictional Hazard Mitigation Plan	Clark County	The plan was reviewed to identify any hazard mitigation needs that could impact housing of low to moderate income individuals.
Workforce Blueprint 2.0	Las Vegas Global Economic Alliance, Las Vegas Metro Chamber of Commerce, & Workforce Connections	This blueprint aims to unite the business community around a new, comprehensive workforce strategy, which helps craft economic and business goals in the action plan.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Fiscal 2021-2025 Capital Improvement Plan	CNLV Public Works Department	CIP outlines significant capital improvements over next five years which aligns with community development priorities and goals.

**Table 3 - Other local / regional / federal planning efforts**

## **AP-12 Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The Citizen Participation Plan (CPP) was updated and approved by the City Council in 2017, bringing it into compliance with the provisions of 24 CFR 91.105. In March 2020, CNLV updated its CPP to adjust for evolving needs during COVID-19, in alignment with guidance from HUD and waivers granted by the CARES Act. In addition to the emergency CPP amendment for CARES Act funds, CNLV updated its CPP for its annual review in June 2020. CNLV notified the public (two weeks in advance) of the plan's 30-day public comment period, which occurred from June 10 to July 10, 2020, through CNLV's website and local newspapers. All public comments were accepted. Please refer to the Grantee Appendices for the updated Citizen Participation Plan.

The citizen participation process for the Five-year Consolidated Plan built upon the initial community engagement activities that occurred during the Choice Neighborhood Initiative's Transformation Plan and 2020 Regional Analysis of Impediments to Fair Housing Choice (RAI). These activities combined with the Consolidated Plan's citizen participation efforts resulted in meaningful engagement of residents and stakeholders representing local organizations and coalitions. The citizen participation process included outreach activities, media outlets, and efforts to reach underrepresented populations (e.g., those in poverty concentrated areas, with limited English proficiency, persons with disabilities). Outreach activities consisted of interviews, resident and stakeholder surveys, and public hearings.

Please refer to Full Grantee Appendices for full details of all citizen participation efforts and public comments.



## Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meetings	Non-targeted/broad community	3 public hearings and meetings were held during 2024 Annual Action Plan process, one before, one during, and one after the 30-day public comment period	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted.	
2	Online Resident and Stakeholder Survey	Non-targeted/broad community	1,299 residents and 60 stakeholders participated in an online survey to provide input for the development of the Annual Action Plan	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted.	<a href="https://www.surveymonkey.com/r/CNLVResident24">www.surveymonkey.com/r/CNLVResident24</a> <a href="https://www.surveymonkey.com/r/CNLVResident24">www.surveymonkey.com/r/CNLVResident24</a> <a href="https://www.surveymonkey.com/r/CNLVStakeholder24">www.surveymonkey.com/r/CNLVStakeholder24</a>
3	Internet Outreach	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	In-person Outreach at Community Events	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted.	
5	Newspaper Ads	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted.	
6	Flyers	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted.	
7	Public Comment Period	Non-targeted/broad community	30-day Public comment period held from April 1 to 30, 2024, promoted through online promotion and public notice in local newspaper.	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted.	

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

The primary resource used to fulfill the goals and strategies of the Five-year Consolidated Plan is CDBG. As available, CNLV will provide direct, general fund contributions to assist with the Plan. These funds will be leveraged with complementary activities and in-kind and monetary donations from the organizations funded with other federal and state programs. In the past, these have included Lutheran Social Services of Nevada (LSSN) and Nevada Partners.

In the past, private financial institutions have provided donations to support mortgages for first time homebuyers, and nonprofits have leveraged funds from other federal and state sources to support housing and public service activities. Clark County has also provided assistance.

## Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,962,129	0	0	1,962,129	0	Grants awarded on a formula basis for housing and community development activities, a portion of which will be awarded for NRSA activities.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	166,237	0	0	166,237	0	Grants are awarded to non-profit providers to provide essential services and shelter to homeless families and individuals.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how

### **matching requirements will be satisfied**

Additional federal funds will be leveraged with CDBG including:

- **Low Income Housing Tax Credit (LIHTC)**
- **Nevada Housing Division (NHD) tax-exempt bonds**
- **NHD Growing Affordable Housing Program**
- **Home ARPA**

Non-profit organizations utilize other federal, state, and private grant funds. Public Housing programs including Family Self-Sufficiency, Section 8, and Public Housing Comprehensive Grants provide additional funding.

Matching requirements for ESG Program funds will be met by the non-profit community partners receiving ESG Program funds. These non-profit community partners match requirements come from private donations and fundraisers, other federal and state funding, and in-kind donations and volunteer time. This development is ongoing and has added an affordable housing component that will generate 72 new affordable housing in two phases of 36 units.

### **If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

In 2008, CNLV purchased a one-acre site along the southern border of the city in the now designated NRSA with CDBG funds. CNLV donated the site for a community health clinic, which will be developed by SARGEM LLC with private funds. The health clinic will be connected to the Buena Vista Springs campus, an 18-acre development of a multi-modal health complex.

These developments will create over 300 well-paying, career-oriented jobs (in addition to several short-term construction jobs) over the next few years that can directly benefit the community and NRSA. CNLV is working with SARGEM to offer residents access to job and training opportunities.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3) &(e)

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Funding	Goal Outcome Indicator
1	Expand safe living environments in the NRSA	2020	2024	Non-Housing Community Development Public Services	Choice Neighborhood Revitalization Strategy Area (NRSA)	CDBG: \$328,163	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted
2	Expand and support public services	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services	City of North Las Vegas: Citywide	CDBG: \$294,319 ESG: \$153,770	Public service activities other than Low/Moderate Income Housing Benefit: 7986 Persons Assisted
3	Improve & construct facilities & infrastructure	2020	2024	Non-Housing Community Development	City of North Las Vegas: Citywide	CDBG: \$200,000	Other: 1 Other
4	Expand economic and business opportunities	2020	2024	Non-Housing Community Development	City of North Las Vegas: Citywide	CDBG: \$275,000	Other: 1 Other
5	Create, develop, and preserve affordable housing	2020	2024	Affordable Housing	City of North Las Vegas: Citywide	CDBG: \$472,222	Other: 1 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Funding	Goal Outcome Indicator
6	Support activities through planning & admin	2020	2024	Planning and Administration	City of North Las Vegas: Citywide	CDBG: \$392,425 ESG: \$12,467	Other: 1 Other



## AP-35 Projects - 91.420, 91.220(d)

### Introduction

For AAP 2024, there are 24 projects.

#	Project Name
1	Choice NRSA Neighborhood Improvement/Rehabilitation
2	Choice NRSA Community/Public Arts
3	Choice NRSA Community Broadband/Tablet Program
4	Choice NRSA Community Engagement
5	Choice NRSA Community Garden Project
6	Choice NRSA Leaders In Training
7	Choice NRSA Employment Training and Placement and Micro Enterprise Assistance
8	HESG23 North Las Vegas Homeless Projects
9	Hope & Opportunity - Boys and Girls Club
10	Meals on Wheels - Catholic Charities
11	ISS and Academy Support - Communities In Schools of Nevada
12	Kinship Navigator Program - Foster Kinship
13	Shannon West Homeless Youth Center - HELP
14	Senior Supportive Services - Lutheran Social Services
15	Emergency Services - Nevada Partners
16	Pop Up & Give Mobile Market - The Just One Project
17	Career Corner - The Salvation Army
18	Emergency Shelter for Homeless & Abused Women & Children - The Shade Tree
19	Healthcare Safety Net - Volunteers in Medicine
20	Early Childhood Education - YMCA
21	STEM Center
22	Resource Center
23	Acquisition Rehabilitation and Rental
24	CDBG Administration

**Table 6 – Project Information**

## **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The allocation priorities were based on citizen and stakeholder participation during the Consolidated and Action Plan process, as well as the Choice Transformation Plan and RAI. The following needs were identified during the process and informed the allocation priorities:

### Public facilities needs:

- Youth Centers/Facilities
- Community Garden

### Public improvements needs:

- Public Transit
- Landscaping/Façade Improvements/Demolition
- Street lighting
- Infrastructure for internet access
- Accessibility (ADA) improvements to community amenities (e.g., parks, trails)
- Health Facilities
- Urban Agriculture and Hydroponics

### Public services and economic development needs:

- Employment training, placement, and retention
- Senior and youth services
- Community Wi-Fi
- Technical assistance with identifying loan and grant opportunities
- Health/mental health services

The largest obstacles to addressing underserved residents in CNLV are funding and lack of private investment.

**AP-38 Project Summary**  
**Project Summary Information**

	<b>Project Name</b>	<b>Funding</b>	<b>Description</b>	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	<b>Location Address</b>	<b>Planned Activities</b>
<b>1</b>	Choice NRSA Neighborhood Improvement/Rehabilitation	CDBG: \$74,478	Single-Family Owner-Occupied rehabilitation of properties in the NRSA	3-5 Housing Units	555 North Maryland Parkway, Las Vegas, NV 89101	14A - Rehab; Single-Unit Residential
<b>2</b>	Choice NRSA Community/Public Arts	CDBG: \$35,755	Funds will be used to develop community art and/or public art activities to improve the community	1 Neighborhood Mural	555 North Maryland Parkway, Las Vegas, NV 89101	03Z - Other Public Improvements Not Listed in 03A-03S
<b>3</b>	Choice NRSA Community Broadband/Tablet Program	CDBG: \$22,539	Provide broadband access to residents in the target area through tablet program	120 People	1731 Yale St, North Las Vegas, NV 89030	
<b>4</b>	Choice NRSA Community Engagement	CDBG: \$12,093	Community Engagement activities for the Choice NRSA target area	50 people	555 North Maryland Parkway, Las Vegas, NV 89101	05Z - Other Public Services Not Listed in 05A-05Y, 03T

5	Choice NRSA Community Garden Project	CDBG: \$40,278	CDBG funds will be used to improve/expand the Choice Community Garden with the goal of turning it into a facility that will be utilized by the community for gardening, educational economic activities and other community based recreational activities. Development of farmers market and urban farm and coordinate with the CNLV, Nevada Partners and Culinary Academy to develop the \$1.5 million Urban Center for Advanced Agricultural Technologies (UCAAT) which will expand the focus of the garden to produce and provide fresh food to the community while at the same time creating economic development opportunities and jobs for community residents.	40 Low Income households	555 North Maryland Parkway, Las Vegas, NV 89101	O3E - Neighborhood Facilities
6	Choice NRSA Leaders In Training	CDBG: \$35,755	CDBG funds will be used to collaborate with surrounding target area high schools to initiate a Leaders in Training program. Identify a cohort of 10-15 9th graders in year one to follow them through to the 12th grade to ensure maximum opportunities for leadership training and community engagement with the goal of having youth apply and get accepted to college.	12 students	555 North Maryland Parkway, Las Vegas, NV 89101	O5D - Youth Services

<b>7</b>	Choice NRSA Employment Training and Placement and Micro Enterprise Assistance	CDBG: \$ 107,265	CDBG funds will develop microenterprises within the NRSA by providing Economic Development and Business Support.	5 micro businesses	555 North Maryland Parkway, Las Vegas, NV 89101	18C – Micro Enterprise Assistance
<b>8</b>	HESG23 North Las Vegas Homeless Projects	ESG: \$166,237	The City of North Las Vegas plans to use the 2023 allocation of ESG funds to provide the following services: Salvation Army (Homeless Prevention) - \$9,028; Nevada Partners Emergency Services (Homeless Prevention) - \$45,000; City of North Las Vegas Homeless Services (Street Outreach) \$99,742; ESG Administration - \$12,467	350 Homeless Households	1501 Las Vegas Blvd., Las Vegas, NV 89101; 1 West Owens Ave., Las Vegas, NV 89030; various locations	Four different ESG program components will be funded through the ESG projects:  Street Outreach (60%)  Homeless Prevention (32.5%)  Administration (7.5%)
<b>9</b>	Hope & Opportunity - Boys and Girls Club	CDBG \$11,600	The Boys and Girls Clubs of Southern Nevada will use funding to help support the Hope & Opportunity program. This program offers educational, prevention and money management life skills programs to North Las Vegas at-risk school age youth.	6 At-Risk Youth	2530 East Carey Ave, North Las Vegas, NV 89030	Youth Services - 05D

10	Meals on Wheels - Catholic Charities	CDBG \$22,175	Catholic Charities of Southern Nevada, Meals on Wheels (MOW) program will provide no cost home-delivered meals to clients. Using a case management model which identifies the eligibility and needs of clients as well as creating a nutrition care plan. MOW staff will prepare healthy, balanced meals for clients: seven nutritious meals are delivered weekly in easy to store and heat containers to encourage clients to eat their meals.	50 Seniors	1501 Las Vegas Blvd., N, Las Vegas, NV 89101	Senior Services - 05A
11	ISS and Academy Support - Communities In Schools of Nevada	CDBG \$12,880	High School youth program curriculum in life skills, academic assistance, and college and job readiness	15 Youth	2080 E. Flamingo Rd., Suite 225, Las Vegas, NV 89119	Youth Services 05D
12	Kinship Navigator Program - Foster Kinship	CDBG \$17,230	Kinship Navigator Services that provide targeted support, information, resources, and case management help vulnerable kinship families stabilize and to improve the quality of life for children in kinship care. The Kinship Navigator Program model has been evaluated and shown to connect families with relevant financial resources, provide caregivers with information and referrals relevant to their specific caregiving situation, provide emotional support for caregivers, and prevent children from entering the public child welfare system	120 At-Risk Youth	8691 W. Sahara Las Vegas, NV 89117	Services for Abused and Neglected Children 05N

13	Shannon West Homeless Youth Center - HELP	CDBG \$16,000	Shannon West offers the following services to homeless youth: Safe and stable housing - SWHYC provides emergency shelter, transitional housing, and studio apartments to homeless youth. Youth are provided with a bed, dresser, closet space, and bed and bath linens. Features such as controlled entrance, security cameras, and 24- hour staffing provide additional security for the youth. Basic Need/Food - Youth receive balanced, healthy meals and snacks, which are planned out by the Kitchen Supervisor and a licensed Nutritionist. In addition to food, youth are provided with hygiene items, bath towels, clothing, and have access to onsite laundry facilities. Intensive Case Management (ICM) - The ICM is a mentor and assists the youth in creating goals for their future. The ICM meets regularly with the youth to get updates on progress, discuss barriers and how to overcome them, and how they can utilize their strengths to move towards their goals. Supportive Services - The most frequent support services needed are identification, birth certificates, transportation, educational supplies, work cards, and clothes.	29 Youths	1640 E Flamingo Road #100, Las Vegas, NV 89119	Youth Services-05D
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14	Senior Supportive Services - Lutheran Social Services	CDBG \$14,210	The Senior Supportive Services Program will improve the well-being, reduce food insecurity and increase independence for seniors aged 62 and older or medically fragile individuals by providing a variety of services and case management that will assist them to continue to remain independent by aging in place.	20 Seniors	4323 Boulder Highway, Las Vegas, NV 89121	Senior Services - 05A
15	Emergency Services - Nevada Partners	CDBG \$48,445	Assist individuals who identify as North Las Vegas residents and are homeless with emergency shelter for 1-7 days, obtaining Identification documents i.e. ID, Birth Certificates, 30-day bus passes, a basic needs package with hygiene essentials such toothbrush, toothpaste, floss, shampoo and body wash. Care Coordinator that will help with wraparound services	25 low-income households	690 W. Lake Mead Blvd., North Las Vegas, NV 89030	03T Homeless/AIDS Patients Programs
16	Pop Up & Give Mobile Market - The Just One Project	CDBG \$21,090	The Pantry Assistance Program will prevent exposure of the coronavirus by reducing interaction in high-risk situations by supporting local community food pantries and reduce food insecurity and help to prevent increased homelessness.	1,300 residents	1401 N. Decatur Suite 34 Las Vegas, NV 89108	Food Banks— 05W

17	Career Corner - The Salvation Army	CDBG \$30,960	The Salvation Army's Vocational Training Program to serve low-income and homeless adults. The clients served in the Vocational Training Program are low income (30% median income or below) or homeless with little or no income (50% median income or below). The program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search and job placement to 23 low-income or homeless adults	20 low-income and homeless residents	2900 Palomino Lane, Las Vegas, NV 89107	05H - Employment Training
18	Emergency Shelter for Homeless and Abused Women and Children - The Shade Tree	CDBG \$33,119	Funds will be used to support the partial salary/benefits of 9 Security Guards, who provide a safe environment and other direct services for low-income homeless women and children at The Shade Tree. The Shade Tree has secured the entire facility from potential outside risk factors and hired staff Security Guards to monitor the facility and provide a safe environment for the women and children who live on site.	329 Homeless individuals	1 West Owens Avenue, Las Vegas, NV 89030	Services for Battered and Abused Spouses and Children - 05G

19	Healthcare Safety Net - Volunteers in Medicine	CDBG \$41,000	Volunteers in Medicine of Southern Nevada, Inc., will use funding to provide a safety net of services for the most vulnerable citizens. The overall goal of the program is to close the service gap in health care throughout Southern Nevada, including residents of North Las Vegas, by providing both immediate and preventative health care and related education to our most vulnerable and health-compromised populations. Services to be implemented include medical, dental, social services, and behavioral healthcare services.	450 low-income residents and families	1240 N. Martin Luther King Blvd., Las Vegas, NV 89106	Health Services - 05M Social Services - 05
20	Early Childhood Education - YMCA	CDBG \$25,610	YMCA SkyView Recreation Center select group of 7 preschool aged youth will be enrolled in an education evidence-based preschool program. The program will use the High Scope Preschool Curriculum as outlined in the application. Interval assessments will be made of the participated to ensure they are kindergarten ready.	7 preschool aged youth from the SkyView YMCA Recreation Center	SkyView, YMCA located at 3050 E. Centennial Parkway, North Las Vegas, NV 89081	Child Care Services – 05L

21	STEM Center	CDBG: \$275,000	STEM Center will target primarily low-income, at-risk youth and young adults to provide incubator services as a pathway to develop microenterprises and entrepreneurs through technical training and soft skill development and support and career pathway opportunities.	25 people	Choice Neighborhood Revitalization Strategy Area (NRSA)	18C- microenterprise assistance to planned activities
22	Resource Center	CDBG: \$200,000	A Neighborhood Center that could provide resources and assistance in several ways and resources for veterans, families, youth.	300 individuals served	City of North Las Vegas: Citywide (exact location still under consideration)	03E - Neighborhood Facilities 03Z - Other Public Improvements
23	Acquisition Rehabilitation and Rental	CDBG: \$472,222	Acquire, Rehab and Rent Multifamily units to LMI eligible residents	2 households	City of North Las Vegas: Citywide	14B
24	CDBG Administration	CDBG: \$392,425	Administration of CDBG funds	1 Other	2250 Las Vegas Boulevard North	General Program Administration- 21A



## AP-50 Geographic Distribution - 91.420, 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

North Las Vegas will prioritize CDBG investments to assist individual households, many of which reside in the NRSA's "Urban Core".

CNLV Choice NRSA is a 1.25 square mile area that was identified in the original CNI grant application to HUD based on criteria established by CNI guidelines. The Urban Core of North Las Vegas is in the southwest corner of CNLV, adjacent to the City of Las Vegas, and comprises some of the oldest parts of the Urban Core of North Las Vegas.

The Urban Core's current population is primarily minorities of African American and Hispanic descent. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core.

Almost 7,500 residents live in the Urban Core, and the residents are generally slightly older than those in other areas of CNLV but are on par with Clark County. The larger average household size is probably due to multigenerational households, which are more common among many new immigrants and minority households. The Urban Core retains a strong African American community even though the percentage of African American residents has decreased over the last two decades. The Hispanic/Latino population has steadily grown during that same period, and now accounts for 43% of the total population.

All NRSA projects will be directed to the Urban Core of CNLV.

### Geographic Distribution

Target Area	Percentage of Funds
City of North Las Vegas: Citywide	17
Choice Neighborhood Revitalization Strategy Area (NRSA)	83

Table 7 - Geographic Distribution

### Rationale for the priorities for allocating investments geographically

The majority of CDBG eligible census tracts are located along the southern border of the CNLV.

The Choice Neighborhood Initiative's Urban Core overlaps with multiple CDBG eligible census tracts. The Urban Core is located in the southwest corner of North Las Vegas, adjacent to the City of Las Vegas, and

is comprised of some of the oldest parts of the City. This area is bounded by West Cartier Avenue to the north; North 5th Street to the east; Las Vegas to the south; and Clayton Street to the west.

While the rest of the CNLV and surrounding Clark County experienced a large population growth over the last two decades, the Urban Core in North Las Vegas experienced very limited growth due to:

- Lack of new investment
- Aging housing stock
- Distressed assisted housing developments
- Crime

These factors contributed to a decline in the physical and social fabric of the area, which is why these geographic boundaries were selected for the Neighborhood Revitalization Strategy Area (NRSA).

## **AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)**

### **Introduction**

This section discusses how CNLV will address the needs of persons at-risk of and/or experiencing homelessness in CNLV during the program year of 2024. More specifically, it describes the jurisdiction's one-year goals and actions for reducing and ending homelessness.

### **Describe one-year goals and actions for reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City of North Las Vegas's Homeless Services Division conducts outreach to meet individuals and families experiencing homelessness where they are located. The Homeless Services Team (HST) was created with ESG COVID funding during the pandemic to help prevent, prepare, and respond to the coronavirus. HST drafted the CNLV Homeless Initiative with the motto "Bridging the Gap, meeting the Homeless where they're at." The Homeless Outreach and Mobile Engagement (H.O.M.E.) a five-person team encourages essential services to the unsheltered community, connecting them with emergency shelter, housing, and critical services, along with providing them with urgent, non-facility-based care.

Through the ESG programs, CNLV will cover a portion of the eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations.

CNLV will fund three programs with ESG over the next year to assess the needs of people experiencing homelessness through care management by the H.O.M.E. Team. Outreach workers will assess the needs of homeless people and assist them with applying for mainstream programs and public benefits including TANF, SNAP, Medicaid, SSI, SSDI and VA benefits.

### **Describe one-year goals and actions for addressing the emergency shelter and transitional housing needs of homeless persons**

CNLV works on various levels with our neighboring communities, social services partners, and housing partners as a coordinated response system to make homelessness a rare, brief, and one-time incident. CNLV has limited resources to tackle every stage in the system model to prevent homelessness, which makes collaboration critical. CNLV's most effective role in the system modeling to end homelessness is our resource of land for a range of housing development and economic opportunities.

### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that**



**individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Our community has been working all year to restructure the Southern Nevada CoC Board and Governance. A philosophical change is being made to the entire Coordinated Entry system to make it more client-centered, trauma-informed, and efficient. Many front-line staff expressed their concern about the data in the system and successful placements from coordinated entry. Our community has the capacity to provide rapid rehousing residence to assist in transitioning people out of homelessness. Any combination of rental assistance which includes short- to medium-term rental assistance and rental arrears, housing relation and stabilization services, and financial assistance cost (*i.e.*, security deposits and last month's rent).

CNLV has been working with housing partners to provide low/moderate rental facilities. Our housing partners have completed several projects including Rose Garden Senior Apartments, Madison Palms Apartments, and Donna Louise Apartments. These new affordable housing projects are adding inventory for residents who are exiting out of homelessness into affordable housing. We are continuing to focus our efforts to provide low- and moderate-income housing through both large- and small-scale projects.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions) or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

CNLV's one-year goals for extremely low-income individuals and families and those who are either being discharged from publicly funded institutions and systems of care or receive assistance from public or private agencies include youth outreach and specialized services to achieved self-reliance, successful career programs for job training and placements, and street outreach and engagement for direct support.

Actions taken to address these goals include:

- HELP of Southern Nevada Shannon West Youth Homeless Center (SWYHC) will assist youth in the community who finds themselves homeless from various circumstances or foster care release. They provide a unique dorm style setting with safe shelter, meals, mental health counseling, and education and job resources. SWYHC teaches young people to be self-reliant and gives them the chance to be productive citizens.
- The Salvation Army – Career Corner program works with homeless individuals to get back on their feet. Many of the residents come from the Salvation Army Adult Rehabilitation Center

which is a drug and alcohol addiction center located within CNLV. These residents are trying to get their lives back on track through sobriety. The Career Corner program gives them an opportunity with housing components and job training and placement. Some of the vocational training programs include jobs in culinary, truck driving, construction, warehouse work, and security. The program also provides intensive case management to keep the residents on track.

- CNLV's Homeless Outreach and Mobile Engagement (H.O.M.E) Team with the support of ESG funds is the front line for unsheltered citizens. In addition to comments mentioned above, the H.O.M.E. team also works with the Community Correctional Center if a citizen is discharged to homelessness. The team will meet the individual prior to release to discuss housing options at the time of discharge for direct support.
- CNLV works with the multijurisdictional CoC team to implement a strategic and comprehensive response to the challenges of those with medical and behavioral health impairments in our community. This coalition comprises government agencies, the housing authority, Workforce Connections, law enforcement, faith-based organizations, business owners, social service providers, mental health agencies, hospitals, fire and rescue, and homeless advocates.
- CNLV will continue to participate in Regional Homeless Coordination efforts to reduce homelessness and address the needs of homeless individuals and families. The City prioritizes assistance for homeless street outreach services, homeless prevention, and rapid rehousing, and will award ESG funds accordingly. The City will continue to engage with the Southern Nevada CoC.

## **AP-75 Barriers to affordable housing -91.420, 91.220(j)**

### **Introduction**

This section discusses barriers to affordable housing and actions planned to address those.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

There are many barriers to affordable access and development of Affordable Housing in the city, including:

#### Social and Economic Issues:

- Lack of funding for mental health
- Lack of funding for homelessness
- Lack of funding for social services
- Lack of educated population
- Lack of knowledge to improve current situation
- Rise housing/food costs compared to income
- Low wage service jobs

#### Cost of Housing:

- Rising cost and limits of land
- Rising cost of housing construction
- Rising cost of predevelopment fees
- Stringent building and planning codes

#### Government Support of affordable housing:

- Residents' resistance to "affordable housing" in their neighborhoods
  - Support from the State for regional affordable housing plan
  - Density levels to support affordable housing planning
  - Planning requirements that SFR must have garage space and minimum square footage
- Some of the actions the city is taking to address these barriers includes utilizing ESG funds for programs to assist low-income households with rent and utility assistance.

CNLV is also working to improve barriers to accessing housing opportunities for residents, particularly in the NRSA. CPLC Nevada, the group that will oversee the overall implementation of Choice Strategies for CNLV's Choice NRSA, will work with neighborhood residents to identify housing in disrepair needing rehab or façade improvement. CPLC will also utilize and expand its Down Payment Assistance (DPA) Program to increase the number of low-to-moderate income households that can qualify to purchase

homes and will implement this program within CNLV NRSA target area. Program funds will allow approved applicants to receive a housing grant usable to cover the cost of down payment and closing cost requirements over the course of 24 months.

An affordable housing component will also be incorporated into the SARGEM development of Buena Vista Springs redevelopment project.

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

This section discusses the other actions the CNLV will take to address the needs of low-income residents.

### **Actions planned to address obstacles to meeting underserved needs**

The CNLV will continue to engage in regional dialogue with neighboring communities and service providers to identify and address underserved needs, maintain affordable housing, and reduce the number of families living in poverty.

### **Actions planned to foster and maintain affordable housing**

The CNLV is working to improve housing stock and increase housing opportunities for residents, particularly in the NRSA. CPLC Nevada, the group that will oversee the overall implementation of Choice Strategies for the CNLV's Choice NRSA, will work with neighborhood residents to identify housing in disrepair needing rehab or façade improvement. CPLC will also utilize and expand their Down Payment Assistance (DPA) Program to increase the number of low-to-moderate income households that can qualify to purchase homes and will implement this program within the CNLV NRSA target area. Program funds will allow approved applicants to receive a housing grant usable to cover the cost of down payment and closing cost requirements over the course of 24 months.

An affordable housing component will be incorporated into the SARGEM development of Buena Vista Springs redevelopment project.

### **Actions planned to reduce lead-based paint hazards**

The CNLV addresses lead paint hazards on homes built prior to 1978 through its Owner-Occupied Rehabilitation Program. The program offers home rehabilitation assistance to low and moderate-income homeowners to improve their living conditions for their home to be safe, habitable and in compliance with local building codes as well as HUD's Lead Safe Housing Rule. The program is funded by the Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

### **Actions planned to reduce the number of poverty-level families**

Through the Choice Transformation Plan and the NRSA, CNLV is focusing significant efforts on reducing poverty within the most underserved areas. Through employment services and training programs, entrepreneurship, a community garden, public art, and increased educational opportunities, the CNLV

aims to reduce poverty, provide more opportunity, and help the community thrive.

### **Actions planned to develop institutional structure**

CNLV has well-developed partnerships with nonprofit housing providers, including the Southern Nevada Regional Housing Authority, economic development organizations, and social service agencies. Staff will continue to facilitate these partnerships and collaborate with partners to deliver programs to address housing needs.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC) and its various committees, the Southern Nevada Continuum of Care (SNH CoC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to HUD, including Choice Neighborhoods, and the Emergency Foods and Shelter Program. CNLV brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee. CNLV will continue this coordination with SNRPC, SNH CoC, and the County.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(l)(1,2,4)

#### Introduction

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan
3. The amount of surplus funds from urban renewal settlements
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.
5. The amount of income from float-funded activities

Total Program Income

#### Other CDBG Requirements

- |   |      |
|---|------|
| 1. The amount of urgent need activities   | 0    |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 100% |

**Emergency Solutions Grant (ESG)  
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Please see attachment.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Service providers who receive HUD funding through the Southern Nevada CoC and ESG through the CNLV, who also primarily serve homeless individuals who are 18 years of age and older, are required to participate in the Coordinated Intake (CI) process. Homeless individuals will be assessed using the Community Housing Assessment Tool (CHAT) during Intake. There are currently two major hubs for the intake process, Clark County Social Services, and for homeless single veterans, the Veterans Administration Administrative Community Resource & Referral Center (CRCC). During intake homeless individuals will be assessed, evaluated, and referred to services if they are available and appropriate for the individual, through the Continuum of Care, and/or other providers in the community. Homeless service providers who serve other types of sub-populations such as families and youth will also be required to use the centralized coordinated intake process once it is implemented for that sub-population. Based on the CoC's CI, ESG recipients shall be required to use that system to help determine an individual or family's need for emergency shelter or other ESG funded assistance.

ESG sub-recipients are responsible to assess an individual or family's initial need for emergency shelter and must re-assess their need on an ongoing basis to ensure that only those individual or families with the greatest need receive ESG-funded emergency shelter assistance. Shelters that serve families must serve all eligible families and may not refuse services based on the age of children or the size of the family.

Client reassessment will take place at the participant level and at the service provider level. Clients meet with case managers throughout their participation in the program and have regular progress evaluations. Clients can provide assessment and feedback of programs as well.

Clients assisted with ESG funds are to be entered into HMIS during client intake and the agency must maintain a minimum HMIS data quality of 90%. Agencies solely providing emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In those cases, a comparable database should be used that protects the identity and safety of clients.

3. Identify the process for making sub-awards and describe how the ESG allocation available to



private nonprofit organizations (including community and faith-based organizations).

CNLV utilizes a Request for Proposal (RFP), which invites qualified organizations to apply for ESG Funding. Through an application process the non-profit agencies answer questions regarding their agency, proposed programs, staffing, and understanding of the scope or work, budget, and relevant experience. CNLV uses a Citizen's Advisory Committee (CAC) to review applications, applicants, and make recommendations based on their perception of the community's needs. All applications are reviewed by staff for eligibility and completeness prior to review by the CAC.

CAC gives recommendations to the CNLV City Council, who makes the final project selections for submittal to the CNLV and eventually HUD. HUD must approve the selected projects before an award notification is made.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

CNLV has devised specific actions to encourage increased participation in its entitlement programs. Interested groups and individuals are encouraged to provide input into all aspects of the CNLV's planning activities – from assessing needs and setting priorities through performance evaluation. The CNLV will continue to provide a forum for citizens to contribute information, ideas, and opinions on how residents can benefit from these grant programs. Techniques will include, as needed, neighborhood meetings, presentations to local organizations, public hearings, newspaper advertisements, e-mail, social media, television presentations, and individual personal contacts. North Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness.

Southern Nevada has a process in place for regional collaboration on homeless issues which includes discussion related to ESG funding, while respecting each individual political jurisdiction. As a result, the governance structure recognizes the initial regional framework designed by SNRPC in 2003, while incorporating the rules and regulations enacted through the HEARTH Act and the CoC Program in 2009. In 2014, both the SNH CoC and the SNH CoC Board were defined. Although Clark County Social Service provides staff support for much of the activities of the SNH CoC. The SNH CoC Board, comprised of local stakeholders, Homeless individuals, and the CNLV staff oversees the activities CoC. This oversight includes identification of homeless issues, gaps in services, coordination of the allocation of funds, and the development and biannual evaluation of HELP HOPE HOME, and Southern Nevada's Regional Plan to End Homelessness. Activities of the SNH CoC Board include yearly strategic planning, the annual homeless census, regional coordination, inclement weather shelter, HMIS, system evaluation, HEARTH Act implementation, CoC monitoring, and other activities.

Its members are the Housing and Neighborhood Services Manager and staff for the CNLV, the Cities of Las Vegas and Henderson, and Clark County Social Services Director and staff; Veterans Administration, United Way staff, the Nevada Homeless Alliance, the Southern Nevada Adult Mental Health Services, Clark County School District Title I HOPE, the Las Vegas Metropolitan Police Department, MGM Resorts, and the City of Boulder City.

The working groups oversee the planning, operations, and activities of the SNH CoC. They develop the updates to and ensure compliance with the regional 10-year strategic plan through: monitoring of performance measures and outcomes; conducting the services and housing gaps analysis; planning for the Point-In-Time count (PIT) of the homeless population; reviewing/ recommending potential CoC projects; submission of the CoC application; HEARTH implementation and any other activities under the CoC. CNLV Staff, City of Las Vegas and Clark County are active participants in the working groups with the ESG programs from all jurisdictions being a standing item on the agenda. All CoC meetings are open to the public; providers or interested parties are encouraged to volunteer for appropriate subgroups representing specific populations. The Southern Nevada Housing and Homeless Plan includes all the jurisdictions that make up Southern Nevada and outlines goals and strategies to guide local governments in funding, developing and supporting homeless services.

#### 5. Describe performance standards for evaluating ESG.

Programs are subjected to “on-site monitoring” by jurisdiction staff or a HUD representative on a 24-hour notice during normal working hours. Representatives are granted access to all program records for audit, examination, and review and may request to interview program recipients who volunteer to be interviewed.

All monitoring in is to be based on the following risk analysis process (subrecipients who have had high staff turnover, who are new awardees, or who have not been monitored in two years)

- Schedule monitoring visit with subrecipients
- Send out a letter notifying the subrecipient of the time and date of the monitoring visit
- Update monitoring tools/forms as needed
- Post schedule on calendar and notify other staff members responsible for conducting monitoring
- Conduct entrance conference and monitoring visit using monitoring form
- Request missing documents to be submitted by a designated time
- Send monitoring summary letter
- Letter should include findings and conclusions and the timeline for addressing findings. It should also include recommendations for improvement.

At the end of the monitoring review, staff conducts an exit conference with the appropriate participant officials or staff to discuss conclusions. In part, this serves to confirm the accuracy and

completeness of the information used to form the basis for the monitoring conclusions.

The CoC has secured an agreement with EdeColigny Consulting LLC to conduct monitoring of the CoC programs as well as ESG programs.