

# CNLV 2024 EMPG Grant Investment Strategy

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Provide a narrative overview of the jurisdiction's preparedness investment strategy by addressing each of the sections below.				
PERFORMANCE GOALS: Identify at least one priority area that serve as the focus for EMPG Program-funded investments and the performance goals associated with each priority. Per the Preparedness Grants Manual, each goal must include an estimate quantifying the extent to which the supporting investments will close capability gaps. The 2022 Nevada EMPG Priorities are Facility Management, Health and Social				
1	Operational Communications			
2	Public Information and Warning			
Provide an overview of your jurisdiction's Risk Profile based on the most recent THIRA/SPR results, Hazard Mitigation Plan, AARs, and/or other information sources used to assess risk.				
Nevada's threats and hazards in the 2023/2024 THIRA include: Wildfire, Earthquake, Flooding, Cyber Attack, Complex Coordinated Terrorist Attack and Pandemic. The potential hazard causing the most destruction in North Las Vegas, Nevada is the 6.9 earthquake along the Frenchman's Fault. This hazard has the potential to leave 299,895 plus people requiring logistical supplies and needs, a variable percentage requiring long term housing of which most have access and functional needs. Under this scenario approximately 175,000 will require food and water through local, state and federal logistics distribution management. There is a potential to have 300,000 customers without communications services for up to a month. And the ability to transmit emergency notifications with life saving information is critical for continued public information and warning capabilities.				
Provide a BRIEF description of the gaps or areas of need as identified through the THIRA/SPR process and/or other relevant assessments.				
The Nevada THIRA demonstrates that Operational Communication to include Public Information and Warning is one of the primary gaps Nevada would like to address with the EMPG grant. These capability targets need to be addressed for the current population which continues to grow. Communications capabilities include providing numerous versions to combat language barriers for maximum connectivity and information sharing overall. While continuing to bridge the gaps in the current goal of the Logistics Supply Chain and Distribution Management planning project, we continue to tackle each respective core capability with a Whole of Government and Whole of Community approach. The highlighted capability targets for Operational Communications, Public Information and Warning, and Logistics Supply Chain and Distribution Management is within 24 hours, Nevada will be able to provide food and water for 600,000 people and move shelter supplies for 300,000 people and maintain the distribution system for 6 weeks while each jurisdiction continues to provide time sensitive information to the public to meet life saving measures and provide support.				
Provide a BRIEF overview of the jurisdiction's investment strategy by identifying proposed EMPG Program-funded investments. Briefly explain how they support the identified priorities and performance goals, along with the jurisdiction's risks, gaps, and needs identified above; and provide the anticipated impact of the investments relative to the priorities, performance goals, and/or core capabilities supported.				
The City of North Las Vegas specifically chose to continue to support multiple capabilities that include sheltering and mass care while nurturing resilience and to continue to bridge capability gaps that the THIRA has captured and highlighted. Our current goal is for interoperability with our neighboring sister jurisdictions, the State as well as internal departments. The nature of Nevada with large empty spaces, rural counties with limited communications preparedness and equipment funding, and large metropolitan areas that have consistent resilient communications needs, continues to have gaps. Only 3 out of the 17 counties meet the minimum requirements for resilient communications. For Nevada to build capability to address gaps planning, organization, equipment, training and exercise improvements must be addressed to achieve desired level of functionality.				
Does the jurisdiction have a plan that supports the priority selected to reduce the identified gaps? (Ex: Fatality Management Plan).				Yes or No (If no, develop a plan for the first project)
Reference: North Las Vegas Office of Emergency Management partners with the State of Nevada, Comprehensive Emergency Management Plan, Annex D: Nevada Resource and Supply Chain Management Annex; 2021 CNLV All Hazards Emergency Operations Plan. In progress Clark County Logistics Supply Chain and Distribution Management Plan; 2018 Southern Nevada Fire Operations Hostile Event Policy, 4th Ed.;				Yes
Planning Table				
Project Number	1			
Project Names	Operational Communications Public Information and Warning			
Brief Description of Project	Operational Communications encompassing interdepartmental interoperability as well as exercising internal and external Public Information and Warning capabilities.			
Gap or Need Addressed	Continue to coordinate, collaborate, train, and exercise interdepartmentally	Reference for Identified Gap or Need	THIRA/SPR (2023/24)	
Project Objective	Fulfill the goal to fill the positions with trained personnel within 2 years of grant period.			
Anticipated Project Impact	Collaboration with Department Directors and Management and obtain buy-in from assigned personnel.			
Choose 1: Build or Sustain	Sustain	Does this project address equity considerations?	Yes	Does this project address the impacts of climate change?
No				
Training Table				
Priority	Gap Addressed		Training Class Name and Number	

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Logistics Supply Chain & Distribution Management	Logistics Supply Chain & Dist. Mgmt.	E-0967 NIMS ICS All-Hazards Logistics Section Chief Course IS-26 Guide to Points of Distribution IS-27 Orientation to FEMA Logistics IS-238 Critical Concepts of Supply Chain Flow and Resilience
Operational Communications	Interjurisdictional/interdepartmental interoperability	<a href="https://training.fema.gov/hiedu/aemrc/courses/coursesunderdev/crisisandrisk.aspx">https://training.fema.gov/hiedu/aemrc/courses/coursesunderdev/crisisandrisk.aspx</a> <a href="#">Effective Communication (FEMA Independent Study)</a> <a href="#">NIMS 509: Communications Unit Leader (COML)</a> <a href="#">Communications Technician (COMT)</a>
Public Information and Warning	Information sharing and emergency notification	L-0105: Public Information and Warning IS-247: Integrated Public Alert and Warning System E-0105: Public Information Basics E/L-0388: Advanced Public Information Officer

## Exercise Table

Project Number	2	*A progressive build up approach			
Project Names	Provide FEMA position specific training courses				
Brief Description of Project	Continue to provide basic EOC training and advanced position specific courses				
Gap or Need Addressed	Review and implement EOC position familiarization	Reference for Identified Gap or Need	THIRA/SPR (2023/24)		
Project Objective	Utilizing EOC Training plan, provide full course instruction in preparation for workshops & tabletop exercises; NIMS compliance.				
Anticipated Project Impact	Possible poor attendance and participation due to unfamiliarity; continue to encourage benefits of training and exercises.				
Choose 1: Build or Sustain	Sustain	Does this project address equity considerations?	Yes	Does this project address the impacts of climate change?	Yes

Project Number	3				
Project Names	EOC Activation Training Workshop - ESF 2 (Communications), ESF 5 (Emergency Management), ESF 7 (Logistics and Finance Sections). ESF 15 (External Affairs) - Transition into Tabletop Exercise				
Brief Description of Project	Activate EOC with expectation of response from all section & essential personnel.				
Gap or Need Addressed	Conduct discussion based exercise to test knowledge and communication efforts	Reference for Identified Gap or Need	THIRA/SPR (2023/24)		
Project Objective	Conduct tabletop exercise in order to test level of knowledge from the workshop training.				
Anticipated Project Impact	Whole department support, participation from all attendees.				
Choose 1: Build or Sustain	Sustain	Does this project address equity considerations?	Yes	Does this project address the impacts of climate change?	Yes

Project Number	4				
Project Names	EOC Activation Functional Exercise (EOC Essential Personnel Activation) - in preparation for Full-Scale Exercise				
Brief Description of Project	Activate EOC with expectation of response from All ESFs involved - Full-Scale Exercise				
Gap or Need Addressed	Exercise plans in place and communication efforts	Reference for Identified Gap or Need	THIRA/SPR (2023/24)		
Project Objective	Conduct a functional exercise to test level of response, communication, support of the mission at hand. Prepare for Full-Scale Exercise.				
Anticipated Project Impact	Whole City support; participation from high level management for full success of the program.				
Choose 1: Build or Sustain	Sustain	Does this project address equity considerations?	Yes	Does this project address the impacts of climate change?	Yes

## Performance Goals

Goals should be based on the capability targets identified in the [Core Capability Development Sheets](#).

Performance Goals	Current Capability Metrics	Milestones
Develop a plan upon obtaining a list of personnel for each position for ILT.	3-deep requirement to meet manageable staffing levels/approximately 20 individuals	Develop a whole community working group to review and provide feedback and recommendations with changes to the plan
Maintain and test the plans through workshops, tabletop exercises and functional exercises in preparation for real world incidents and scheduled large events.	Training to maintain 3-deep staffing levels within the EOC to maintain a safe working environment through operational periods during real world incidents and scheduled large events.	Continue to maintain the whole community and whole government working groups to review and provide feedback and recommendations with changes to the plan(s).

## Potential impacts that may affect results

Potential impacts that may affect results would be a real world emergency or catastrophe or grant funding shortages that would put a crimp in the efforts made thus far to obtain support and buy-in and encourage participation from all needed members of City. Our goal is to continue to maintain NIMS compliance and that involves each individual to continue with FEMA training requirements.