

Proposal Abstract

North Las Vegas is a diverse suburb in Clark County, Nevada. It has the highest percentage of Black (22.1%) and Hispanic/Latinx (42.0%) residents in southern Nevada and is referred to as a “majority-minority.” Approximately 15% of residents are uninsured. The City of North Las Vegas (the City) has seen an increasing number of individuals within its court system with mental health disorders (MHDs) or co-occurring mental health and substance use disorders (MHSUDs) who are evaluated as incompetent to stand trial, released without a connection to services, and rearrested. Common diagnoses include bipolar disorder, schizophrenia, and post-traumatic stress disorder (PTSD). In 2021, the City’s Municipal Court (NLVMC), launched its Community Approach to Rehabilitation and Engagement (CARE) program to provide case management, treatment, and social supports as an alternative to traditional sentencing. While successful, CARE inherently excludes certain individuals who face disparities in accessing services: those who are uninsured and/or without housing and who are racial/ethnic minorities.

The City, in partnership with Seven Hills Hospital (SHH), proposes the NLVMC Justice and Mental Health Collaboration Program to expand and enhance existing CARE services to serve these at-risk populations. This project will improve access to behavioral health services and reduce recidivism. It will address the priority area of promoting racial equity and other program priorities, including expanding mental health court services, treating females, and using a validated recidivism risk assessment.

The project will include a planning phase in year 1 and implementation phase in years 2-3, serving a total of 32 participants (12 in year 2, 20 in year 3). This project will achieve three primary objectives: 1) build a new justice and mental health collaboration program; 2) expand capacity to identify, treat, and support individuals’ recovery; and 3) increase access to wraparound support services. To accomplish this, NLVMC will enroll eligible participants in the CARE mental health track, a 12-18-month program. Participants will receive access to mental health evaluations, behavioral health treatment, case plan development/management, and stable housing. Staff will also develop and implement new assessment tools to identify and mitigate disparities and barriers faced by Black and Hispanic/Latinx individuals. All project activities will occur in Clark County. The City requests \$ 549,144.00 in federal support to fund staff training, behavioral health treatment, and 12 months of housing for 32 participants. Overall, the project will provide these individuals with the treatment and supports they need to live healthy, sober, and crime-free lives.

Proposal Narrative – City of North Las Vegas

A. Description of the Issue

Significance/Value: The City of North Las Vegas (the City) recently has seen an increasing number of individuals within its court system with mental health disorders (MHDs) or co-occurring mental health and substance use disorders (MHSUDs) and deemed by psychological evaluation as incompetent to stand trial. In many of these instances, the prosecutor cannot proceed with the case, the judge dismisses the charges, and the individual is released.

Unfortunately, these individuals face significant barriers to accessing services on their own due to low incomes, lack of health insurance, and homelessness, so their conditions go untreated, and their recidivism risks go unaddressed. Without a connection to services, they are often rearrested and cycle through the North Las Vegas Municipal Court (NLVMC) system without the supports they need to live healthy, sober, and crime-free lives. In fact, among the 50-60 individuals per year who receive competency evaluations, the NLVMC sees nearly as many rearrests. As such, the City proposes to expand and enhance existing court services to improve access to behavioral health care and reduce recidivism for at-risk individuals, including those who are Black, Hispanic/Latinx, uninsured, and/or experiencing homelessness. This project will promote racial equity through improved access and address other program priorities, including treating females, using a validated recidivism risk assessment, and expanding mental health court services.

Nature and Scope of the Problem: North Las Vegas is a diverse city in Nevada with 274,133 residents. It is located in Clark County, wherein 74% of the state's population resides. North Las Vegas has the highest percentage of Black (22.1%) and Hispanic/Latinx (42.0%) residents in southern Nevada. With 42.9% of the population being White, the city is often to as a “majority-minority.” Nearly a quarter of residents are foreign-born, and almost 40% speak a language

other than English at home.¹ Nearly 13% of the population lives in poverty. Individuals with low incomes and those belonging to a racial/ethnic minority are more likely to be uninsured and face barriers to accessing services. They are also more likely to be involved with the criminal justice system. In Nevada, Black people are incarcerated 3.7 times more often than White people.²

To compound an increasing need for treatment and support services, approximately 15% of the North Las Vegas population is uninsured.³ The uninsured rate among racial/ethnic minority populations far outpaces the rate among White people; in fact, Hispanic/Latinx individuals are more than three times likely to be uninsured.⁴ This is even more pronounced among the incarcerated population. While Nevada expanded Medicaid access in 2014, the federal Medicaid Inmate Exclusion Policy (MIEP) prohibits states from using Medicaid matching funds for incarcerated people. Rather than adopting policies to ease the effects of the MIEP, Nevada is one of only five states with expanded Medicaid that terminates (rather than suspends) coverage for this population. Many uninsured people are also experiencing homelessness, and their post-release housing options are extremely limited. Based on the Massachusetts Institute of Technology's Living Wage Model, a single adult in Nevada with no children has approximately \$31,056 in annual expenses, with a third of that (\$10,445) spent on housing.⁵ This results in an average living wage of \$17.02/hr, yet the minimum wage in Nevada is \$10.50/hr. This creates a significant gap for those who are experiencing homelessness, unemployed, or unable to maintain

¹ U.S. Census Bureau. (2022). *QuickFacts*. Retrieved from <https://www.census.gov/quickfacts/fact/table/NV,northlasvegascitynevada/PST045221>

² Vera Institute of Justice. (2019). *Incarceration Trends in Nevada*. Retrieved from <https://www.vera.org/downloads/pdfdownloads/state-incarceration-trends-nevada.pdf>

³ Ibid.

⁴ Branch, B., & Conway, D. (2022). *Health Insurance Coverage by Race and Hispanic Origin: 2021*. American Community Survey Briefs. Retrieved from <https://www.census.gov/content/dam/Census/library/publications/2022/acs/acsbr-012.pdf>

⁵ Glasmeier, D. A. (2023). *Massachusetts Institute of Technology Living Wage Calculator*. Retrieved from Living Wage Calculation for Nevada: <https://livingwage.mit.edu/states/32>

employment due to untreated MHDs or MHSUDs and history of incarceration. In addition, these populations do not thrive in typical transitional housing/group living due to their conditions and history with the criminal justice system. Many will opt for more jail time over group living.

Based on psychological evaluations performed by the NLVMC in the past year, most of those falling into the cycle of arrest and release due to incompetency to stand trial are Black or Hispanic/Latinx. Of these individuals, 46.4% are Black, which is more than twice the population of Black residents in North Las Vegas. Another group disproportionately represented is females. While they make up only about 20% of the total arrested population, 37.5% of those evaluated for MHDs or MHSUDs were female. Many of these women have experienced trauma related to sexual assault, domestic violence, and other traumatic incidents, which often contributes to their mental health condition. Common diagnoses among all individuals receiving evaluations include bipolar disorder, schizophrenia and other psychotic disorders, major depressive disorder, and post-traumatic stress disorder (PTSD). Finally, among the 56 people receiving evaluations in the past year, there were 45 total rearrests. Among those rearrested most often (three or more times), the most common charges were nonviolent, including trespass and drug use/possession.

Successful Efforts: In 2020, the City reopened its Community Correction Center for the first time since 2012 – when it was closed to cut costs – with an emphasis on providing social services for those in its custody. Soon, officials recognized a pattern of individuals serving short sentences in quick succession. To address this, in January 2021, the city council established the Community Approach to Rehabilitation and Engagement (CARE) Court to provide an alternative to traditional sentencing. CARE has four tracks, Adult Drug Court, Veterans, Mental Health, and Youth Offender (18-24), and provides individualized case management services and referrals for job training/placement, education/skills development, and other supports based on individual

needs. CARE first began enrolling participants in June 2021, and to date, approximately 25 individuals have completed the program. Of these participants, none have re-offended.

Need for Assistance and Resources: While successful, CARE inherently excludes some at-risk individuals who face disparities in accessing treatment and supports: those who are diagnosed with MHDs or MHSUDs and are uninsured and/or without housing. Because of the length of the program (12-18 months), participants must be able to receive sustained treatment and must be in stable housing. Furthermore, the only local behavioral health provider that will serve uninsured individuals is the state facility, Rawson-Neal Psychiatric Hospital. However, it currently operates on a 30-45-day waitlist. This either results in NLVMC holding the individual in custody longer than appropriate until services are available, or the individual is released. Even if the individual is admitted to Rawson-Neal, they often are released after only receiving short-term crisis stabilization services, rather than the ongoing care they need. This perpetuates a cycle of rearrest and short-term stabilization without connections to long-term care or supports.

Introduction to Proposed Solution: The City proposes to expand and enhance its CARE program by partnering with Seven Hills Hospital (SHH) to provide assessment and behavioral health treatment to uninsured individuals involved with the criminal justice system. The project will emphasize addressing racial disparities among Black and Hispanic/Latinx individuals. Requested funding will also support housing for individuals experiencing homelessness while engaged in the program. Ultimately, this cross-sector collaboration will improve access to the treatment, support, and stability individuals with MHDs or MHSUDs need in order to improve their health outcomes and reduce their involvement with the criminal justice system.

B. Program Design and Implementation

Strategy to Address Identified Needs: The City will launch the NLVMC Justice and Mental

Health Collaboration Program in partnership with SHH to address the needs and service gaps among underserved and uninsured individuals with MHDs or MHSUDs who have come into contact with the criminal justice system. The project goal is two-fold: to improve access to behavioral health services and to reduce recidivism among this population. The City will accomplish this by enrolling eligible participants in NLVMC's CARE Court mental health track, a 12-18-month program designed to identify and treat MHDs or MHSUDs and reduce individuals' risks for recidivism. The program will target individuals who are uninsured, unable to afford these services on their own, and otherwise facing extended incarceration time or a release to homelessness (and potential rearrest) while waitlisted for services. The project will also target those who often face the greatest barriers to accessing care, including those who are Black, Hispanic/Latinx, female, uninsured, and/or homeless upon release. Participants will receive mental health assessments, case plan development and management, treatment, and medication services. To support retention and improve the likelihood for success, NLVMC will provide stable housing with psychiatric supervision while participants complete outpatient care and case management. The proposed project will consist of a planning phase in year 1 and implementation phase in years 2-3, serving a total of 32 participants (12 in year 2, 20 in year 3).

Objectives and Activities: To improve access to behavioral health services and reduce recidivism, the City proposes the following key objectives in alignment with BJA objectives:

Objective 1: Build a new justice and mental health collaboration program to serve a total of 32 unduplicated individuals with MHDs or MHSUDs in the NLVMC system. In the planning phase, the City will formalize its relationship with SHH, an established behavioral health services provider, to streamline access to services and facilitate cross-system collaboration (*JMHCP Priorities: Strategies to expand the use of mental health courts and related services;*

active participation of co-applicants). This commitment is evidenced in the attached memorandum of understanding (MOU), which details agency roles and responsibilities in identifying and assessing eligible uninsured individuals. The requested funding will support services for 12 unduplicated individuals in year 2 and 20 unduplicated individuals in year 3.

The collaborative service process will begin with the referral of an individual in the court system who is identified as potentially having an MHD or MHSUD. The NLVMC psychiatrist will conduct a psychological assessment to determine initial diagnoses. Upon diagnosis and confirmation of program eligibility, SHH mobile assessors will complete a full intake assessment on-site at the correctional facility. An intake nurse will review the assessment with the psychiatrist for admission orders and development of a treatment plan. According to existing protocol, North Las Vegas marshals will transport the individual from the correctional facility to SHH to ensure a warm hand-off to a multidisciplinary team that includes therapists, nurses, psychiatrists, and case managers. Treatment modalities will include individual, group, and family therapy; cognitive behavioral therapy (CBT) and trauma-focused cognitive behavioral therapy (TF-CBT); dialectical behavior therapy (DBT); eye movement desensitization and reprocessing (EMDR); and motivational interviewing, based on the treatment plan. The overall approach will integrate trauma-informed care, recognizing the importance of understanding traumatic events as they impact well-being. This is critical for those who have experienced the trauma of homelessness, criminal justice system involvement, systemic racism, domestic violence, and/or sexual assault. Treatment may be delivered in both inpatient and outpatient settings, depending on the treatment plan. Case managers at NLVMC and SHH will develop a case management plan to ensure continuity in care as the participant transitions to stable housing. Throughout their program participation (12-18 months), participants will receive ongoing behavioral health

services and connections to community supports to address their needs and recidivism risks.

Objective 2: Expand capacity to identify, treat, and support the recovery of individuals at the intersection of justice and mental health and at risk for recidivism by adding two case managers, access to additional qualified treatment staff, and new staff trainings. To support this expansion of services, NLVMC will hire two additional case managers to dedicate portions of their time to serving project participants. The court judge, project director (PD), and four case managers (two existing, two new) will complete trainings and development identified during the planning phase that are targeted to professionals at the intersection of criminal justice and mental health. This will include the National Association of Drug Court Professional (NADCP) RISE conference, which convenes public health and public safety leaders working to expand treatment for offenders with MHDs or MHSUDs. Staff will also complete self-paced training modules identified by the PD, such as the mental health courts curriculum offered through BJA's Justice and Mental Health Collaboration Program (JMHCP) and the *Developing a Mental Health Court* learning modules available through the Council of State Governments (CSG) Justice Center.

This project will directly promote equity and reduce barriers in accessing services and opportunities for Black and Hispanic/Latinx individuals (*JMHCP Priority 1(A)*). In the planning phase, the PD will develop and implement tools for identifying, prioritizing, and measuring impact on racial/ethnic disparities. This will include analyzing inclusionary perceptions and impacts of services through participant pre- and post-program interviews and surveys. The PD and case managers will administer these tools during the implementation phase and monitor progress quarterly. The PD will use this information to identify cultural competency training opportunities and incorporate them into the annual staff training plan. Services will be delivered by staff who are reflective of the population served, which is key in gaining participants' trust

and supporting them through the program. Existing staff includes full-time Spanish language interpreters, who will assist with all interactions as needed, including intake/assessment, case management, and court hearings. NLVMC will provide documents in other languages as needed.

In addition to other trainings described, NLVMC staff will complete training to use the Level of Service/Case Management Inventory (LS/CMI™) risk assessment. This tool allows case managers to plan the offender's treatment, placement, and case management to address their individual criminogenic factors and reduce their risk for recidivism (*JMHCP Priorities: Interventions to reduce recidivism; use of validated assessment tools*). The LS/CMI™ system measures risk and need factors and can be used by case managers working with offenders in correctional, justice, and related agencies. The two new case managers will complete the training, which includes five to six hours of self-paced module study and a one-day live, virtual session during which staff will work one-on-one with the LS/CMI™ trainer on needs assessment and case planning. The PD and two existing case managers are already trained but will complete annual refresher trainings. Staff will administer the LS/CMI™ tool on 100% of participants to identify their risks for recidivism and design their treatment plan to address these risks.

Given the disproportionate number of female offenders with MHDs or MHSUDs in NLVMC, this project will include strategies to improve treatment to this population (*JCMHP Priority: Effective strategies for treatment of females*). The PD will identify a trauma-informed care training during the planning phase for all project staff to complete as part of the annual staff training plan. This will improve the level of services for females, who have often experienced domestic violence and/or sexual assault that contributed to their mental health condition.

Objective 3: Increase access to wraparound support services for individuals with MHDs or MHSUDs involved with the criminal justice system. Once the participants' individual risk

factors, including any racial/ethnic disparity factors, are identified, an NLVMC case manager will develop a case management plan with the individual and their assigned SHH case manager. This plan will include linkages to additional wraparound supports, including vital document procurement, education/skills development (e.g., GED completion), job placement (e.g., through the local workforce development board, a current referral partner), Medicaid and other benefits enrollment, and other supports that address recidivism risks and barriers to opportunities. All NLVMC case managers will complete SOAR (SSI/SSDI Outreach, Access, and Recovery) training, so they can assist participants with supplemental security income (SSI)/social security disability insurance (SSDI) applications if eligible. This will also include housing support (as described) to further ensure success, as housing is one of the most critical barriers among this population and particularly among Black and Hispanic/Latinx offenders. Furthermore, a key component of the target population's recovery is access to stable housing. As such, a portion of the requested funding will provide twelve months of stable housing with psychiatric supervision for 12 unduplicated individuals in year 2 and 20 unduplicated individuals in year 3 to encourage retention in the program. Throughout the project period, the team will conduct regular data analysis and evaluation to establish participant outcome baselines and to improve processes.

Priority 1(A): Budgeted project funds will be used to promote racial equity among Black and Hispanic/Latinx individuals with MHDs and MHSUDs, who are disproportionately represented in NLVMC and more likely to be uninsured, experiencing homelessness, and facing the greatest barriers to accessing mental health services. Specifically, funds will allow for the prioritization of services for this high-risk population and the development and implementation of new assessment tools that will identify and mitigate specific barriers they may face. Information gained will be incorporated into individual treatment and case management plans with actions to

specifically address these barriers and factors. Project staff will complete cultural competency training and implement evidence-based approaches that are proven to reduce recidivism. Participants will be actively engaged in their treatment and case plans and empowered by supportive case managers and clinical staff who will solicit their feedback during regular meetings to identify and address arising challenges. Pre- and post-participation surveys will also seek input, measuring the impact on improved access and participant success. These results will be evaluated quarterly for continuous improvement.

Project Plan: Table 1 includes key milestones and staff responsible (see *Goals, Objectives, Deliverables, and Timeline* for full details).

Table 1. Project Plan		
<i>Key: Year (Y), Quarter (Q), Project Director (PD), Seven Hills Hospital (SHH), Director of Business Development (DBD), Case Manager (CM)</i>		
Activity	Year (Y), Quarter (Q)	Person Responsible
Planning Phase		
MOU executed	Y1, Q1	PD
Data sharing protocols and shared server developed	Y1, Q1	PD, DBD
Customized reports and evaluation tools created	Y1, Q2	PD
Case managers hired and trained	Y1, Q2	PD
Staff training plan created and implemented	Y1, Q2-Q4	PD, CMs
Planning and implementation guide submitted	Y1, Q4	PD
Implementation Phase		
Participants enrolled in program	Y2, Q1–Y3, Q4	PD, Judge
Psychological evaluations completed and treatment plans developed for all participants	Y2, Q1–Y3, Q4	SHH Staff
Risk assessment completed and case management plans developed for all participants	Y2, Q1–Y3, Q4	CMs
Inpatient/outpatient treatment services delivered to 32 uninsured individuals, based on individualized plans	Y2 – 12 served; Y3 – 20 served	SHH Staff
Deliver culturally competent, trauma-informed case management services to all participants	Y2, Q1 – Y3, Q4	CMs
Provide wraparound services, including housing for 12 months, for 32 participants	Y2 – 12 served; Y3 – 20 served	CMs
Data and progress collected weekly (minimum)	Y2, Q1 – Y3, Q4	SHH Staff, CMs
Conduct quarterly evaluation meetings to monitor progress, impact, and racial/ethnic disparities	Y2, Q1 – Y3, Q4	PD, Judge
BJA reports submitted quarterly	Y2, Q1 – Y3, Q4	PD

Inability to Adequately Fund the Program: In 2021, the City's general fund projection, which includes revenues for NLVMC, was slashed by \$29.7 million, nearly 17% from the previous year's budget. This is a direct result of not only significant city revenue shortfalls during the COVID-19 pandemic but more than 10 years of struggle after the Great Recession. During the recession, nearly a third of its homes went into foreclosure and real estate values plummeted by 65%. The resulting shortfall threatened the city's status as a municipality. The City shuttered its detention center in 2012 to cut costs; it would not reopen again until 2020. North Las Vegas has begun to recover through new leadership, economic diversification, and industrial development, and the court system has received funding for its Adult Drug Court and Veteran's Treatment Court. However, these programs still exclude a key population at high risk for re-arrest: those with MHDs or MHSUDs who are uninsured. With its significantly reduced budget, the City cannot afford to expand the CARE program to reach this population without external funding.

Supplement not Supplant: The proposed project will expand and enhance the CARE program to serve a new population that falls into a programmatic gap. As such, the project expenses are not included in the City's existing (and reduced) budget. The requested funding will supplement – not supplant – the City's budget to expand NLVMC's services. Furthermore, the program will serve individuals who are uninsured and will fund behavioral health services not otherwise covered by Medicaid, Medicare, or private insurance. For those who are otherwise eligible but whose coverage was terminated due to incarceration, case managers will provide assistance with enrolling in Medicaid to ensure they can access covered services upon completing the program.

C. Capabilities and Competencies

Capabilities and Competencies to Manage the Award: As the applicant, the City of North Las Vegas (the City) will provide fiscal management and oversight for the grant award. The City

has extensive experience with managing grant awards and subawards, including grants from the U.S. Department of Justice (DOJ) dating back to 2006. Recent DOJ awards include the Comprehensive Opioid, Stimulant, and Substance Abuse Site-Based Program (COSSAP) (\$1.3 million) in 2023; Veterans Treatment Court Discretionary grant (\$699,468) and Edward Byrne Memorial Justice Assistance grant (\$181,364) in 2022; and an Adult Drug Court Discretionary grant (\$549,003) in 2021, in addition to approximately 85 state and federal grants totaling more than \$198 million. The City has a team of four experienced grant accountants responsible for all grant financial reporting. This team uses the Oracle financial management system, assigning accounting codes to ensure accurate, precise cost-tracking by grant activity and program. The system allows staff to compare actual versus budgeted expenses; ensure alignment with federal cost principles, agency regulations, and the terms of grant and subgrant agreements; support accounting records with source documentation; and monitor drawdowns by subrecipients.

Capacity to Deliver Required Services and Key Tasks: This project will be carried out by a comprehensive, qualified, and experienced team (see Table 2 below) at the City's municipal court (NLVMC) and its proposed partner, Seven Hills Hospital (SHH), an accredited mental health and substance abuse treatment facility. With over 15 years' experience serving offenders and ex-offenders with MHDs or MHSUDs, SHH will provide participants with both inpatient and outpatient treatment through its facility in the Seven Hills area of Henderson, Nevada.

Management and Staffing Structure: The core team will consist of six qualified, experienced NLVMC staff supporting this grant in-kind (with some portions used as cash match). This will include the project director (PD), court judge, SHH liaison/director of business development (SHH), four NLVMC case managers (two existing and two new hires), and access to the SHH treatment staff, including five clinical case managers, four registered intake nurses, four mobile

assessors, psychiatrist, and other clinical staff (therapists, nurses, internal medicine, etc.). The PD will oversee the project, including supervision of all NLVMC project staff and working with the SHH liaison to provide oversight and guidance for SHH staff. The PD will lead program evaluation and the development of tools to assess impact on racial/ethnic equity. The PD and judge will meet quarterly (minimum) to discuss the project, review progress toward performance measures, and discuss needs for additional staff training and services/resources for participants. Each of the NLVMC staff listed in Table 2 has experience performing CARE program activities and working directly with the target population.

Table 2. Key Project Team Members	
Erin Tellez, Project Director (PD) 0.20 FTE (NLVMC), in-kind	Over 17 years working in municipal court, leading NLVMC's Substance Abuse Evaluation Center for six years; extensive experience in diversionary court models and training through the NADCP and National Center for State Courts; bilingual in English and Spanish; developed and serves as CARE program coordinator, overseeing a staff of 56 and coordinating program operations. Project role: oversee NLVMC staff and subrecipient activities, perform data analysis and evaluation to ensure continuous quality improvement, monitor outcomes, and submit BJA reports.
Chris Lee, Judge, 0.22 FTE (NLVMC), in-kind	Created both Veteran's treatment court and CARE specialty court; appointed to six-year term in 2021; supportive of a therapeutic, non-adversarial court process. Project role: review case reports, lead weekly team meetings, evaluate data with PD, and collaborate with staff to administer sanctions, incentives, and final decisions to increase participants' accountability and likelihood for program retention and completion.
Ian Doyle, lead case manager, 1.0 FTE (NLVMC), in-kind and cash match	Working one-on-one with CARE participants as a case manager for the past year; five years' experience in a large specialty court program; was responsible for all compliance monitoring and supervision of the court's case management team. Project role: work closely with the PD and SHH to develop the program implementation guide during the planning phase and deliver case management services to program participants.
Christian Earl, case manager, 0.25 FTE, and case managers, to be hired, 0.25 FTE (NLVMC), in-kind and cash match	Three additional case managers (one existing, two new) will provide a portion of their time for one-on-one case management services and connections to community support services for program participants, coordinate with SHH case managers to discuss participants' treatment and services, update case management plans as needed, and collect client performance and outcome data and enter it into NLVMC's case management software system.
Michele	Eighteen years' experience in the healthcare field; holds a master's in

Crawford, SHH Director of Business Development	business administration and has 12 years' experience as a director of business development; currently responsible for SHH's strategic growth. Project role: serve as key point of contact and liaison for SHH agency and staff; and participate in all MOU, policy, and procedure development.
SHH Clinical Staff, Multiple	The MOU with SHH will allow access to SHH's full multidisciplinary clinical team, including mobile assessors, intake RNs, psychiatrists, and case managers. The SHH team will communicate regularly with NLVMC case managers to ensure collaboration on individual case management plans and update them as needed, and they will input client-level data from assessments and case notes via the secure, shared server at least weekly.
North Las Vegas Marshals	The CARE program has a history of support from local police department marshals, critical in community supervision, home checks, mandating court appearances, and serving bench warrants for non-compliance. Working closely with case managers, marshals will monitor the participation status and arrange transport from the correctional facility to SHH and/or housing, ensuring a warm hand-off. Case managers will work proactively with marshals to ensure compliance/address the need for incentives/sanctions.

D. Plan for Collecting Data

The PD, along with the core project team (court judge, SHH business director, and lead case manager), will lead all data collection efforts. The PD will complete all required BJA reporting (performance and financial) and is an experienced user of the Office of Justice Programs (OJP) reporting tools including JustGrants, Performance Measurement Tool (PMT), and Data Collection and Technical Assistance Tool (DCTAT). Performance data will include client demographics, performance, and outcome data. The MOU with SHH will ensure data collection over a secure shared server. NLVMC currently uses FileZilla for secure server interactions. The PD will develop new report forms to track project objectives, deliverables, and required BJA performance metrics (number of individuals screened, clinical assessments, treatment and length of time to treatment, and recidivism). As described, to measure progress toward advancing racial equity, the PD will also implement specific data collection tools to measure impacts.

Data will be collected at four intervals: screening and assessment, treatment and program participation, program discharge, and quarterly post-discharge. Mobile assessors will collect

intake data (client demographics, medical history, employment, housing, communication preferences and needs, mental health symptoms, and substance use symptoms). Case managers will track client treatment and outcome information weekly (minimum) using case management software and submitting it through the shared server. This data will include case notes, attendance logs, results from the LS/CMI™ risk assessment, support services provided, and referrals made. NLVMC case managers also collect and log information on participants' community service, violations (new arrests and technical), withdrawals, sanctions, incentives, retention, incarceration days saved, and urinalysis results. At discharge, case managers collect data on housing status, employment, education completed, and criminal charges. Case managers will contact participants quarterly for up to two years following their graduation from the program to collect information around employment/income and housing.

NLVMC uses the CourtView software system for data collecting and reporting; however, the court is planning to upgrade to a new case management system in the next year using the City's standard procurement process (not included in this request). SHH will gather data according to their existing protocols and is in the process of procuring a new electronic medical record system. The PD will extract performance reports from the case management system to monitor accuracy in data entry and progress toward program objectives. Initially, this will occur no less than monthly in order to quickly identify inaccuracies or necessary adjustments to data collection procedures. The project team will meet and review reports regularly (monthly for the first three months and quarterly thereafter) to track progress, identify and address service gaps (including participation barriers among Black and Hispanic/Latinx individuals), evaluate provider capacity, and adjust programming to ensure success. The PD will submit all BJA reports quarterly.

Purpose Area #4

Budget Detail - Year 1								
Does this budget contain conference costs which is defined broadly to include meetings, retreats, seminars, symposia, and training activities? - Y/N (DOJ Financial Guide, Section 3.10)								
A. Personnel								
Name	Position	Computation						
<i>List each name, if known.</i>	<i>List each position, if known.</i>	<i>Show annual salary rate & amount of time devoted to the project for each name/position.</i>						
		Salary	Rate	Time Worked (# of hours, days, months, years)	Percentage of Time	Total Cost	Non-Federal Contribution	Federal Request
Ian Doyle	CM	\$55,728.00	yearly	1	4%	\$2,230	\$2,230	\$0
Total(s)						\$2,230	\$2,230	\$0
Narrative								
<p>Ian Doyle will be supporting the project director (Erin Tellez at 0.20 FTE, in-kind) in developing the planning and implementation guide, developing reports and data collection measures, finalizing the MOU with Seven Hills, and participating in staff trainings. The City is requesting minimal funding for the planning phase, given its strong existing relationship with Seven Hills, so the primary activities will involve developing these tools, hiring, and training staff. Approximately 4.00% of Ian's salary and fringe will be used as cash match, with the remainder of Ian's time contributed in-kind.</p>								

Purpose Area #4

B. Fringe Benefits					
Name		Computation			
List each grant-supported position receiving fringe benefits.		Show the basis for computation.			
	Base	Rate	Total Cost	Non-Federal Contribution	Federal Request
Ian Doyle	\$45,422.00	4.00%	\$1,817	\$1,817	\$0
Total(s)			\$1,817	\$1,817	\$0
Narrative					
I					

Purpose Area #4

C. Travel										
Purpose of Travel	Location	Type of Expense	Basis	Computation						
<i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i>	<i>Indicate the travel destination.</i>	<i>Lodging, Meals, Etc.</i>	<i>Per day, mile, trip, Etc.</i>	<i>Compute the cost of each type of expense X the number of people traveling.</i>						
				Cost	Quantity	# of Staff	# of Trips	Total Cost	Non-Federal Contribution	Federal Request
NADCP Conference: Rise 24 Airfare	Round trip from North Las Vegas to Anaheim	Airfare	N/A	\$801.00	1	4	1	\$3,204		\$3,204
NADCP Conference: Rise 24 Lodging	Anaheim	Lodging	Night	\$182.00	3	4	1	\$2,184		\$2,184
NADCP Conference: Rise 24 Meals	Anaheim	Meals	Day	\$258.00	1	4	1	\$1,032		\$1,032
NADCP Conference: Rise 24 Ground Transportation	North Las Vegas, Anaheim	Ground Transportation	N/A	\$50.00	1	4	1	\$200		\$200
Total(s)								\$6,620	\$0	\$6,620
Narrative										
<p>The City of North Las Vegas is requesting funding to send three team members to the NADCP Conference: Rise 24 from May 22-25, 2024 in Anaheim, CA. This will include:</p> <p>Airfare: \$600 round trip from Las Vegas to Anaheim x 4 people = \$3,204</p> <p>Hotel: Hotel for 4 team members x 3 nights x \$182 (GSA rate for Orange County, CA) = \$2,184.</p> <p>Meals (GSA rates for Orange County, CA): First Day of travel \$55 + 2 full days \$74/day x 2 days + last day of travel \$55 = \$258 x 4 people = \$1,032</p> <p>Ground Transportation: 4 team members x \$50 for travel to and from the airport = \$200.</p>										

Purpose Area #4

D. Equipment					
Item	Computation				
<i>List and describe each item of equipment that will be purchased</i>	<i>Compute the cost (e.g., the number of each item to be purchased X the cost per item)</i>				
	# of Items	Unit Cost	Total Cost	Non-Federal Contribution	Federal Request
			\$0		\$0
Total(s)			\$0	\$0	\$0
Narrative					

Purpose Area #4

E. Supplies					
Supply Items		Computation			
Provide a list of the types of items to be purchased with grant funds.		Describe the item and the compute the costs. Computation: The number of each item to be purchased X the cost per item.			
	# of Items	Unit Cost	Total Cost	Non-Federal Contribution	Federal Request
			\$0		\$0
Total(s)			\$0	\$0	\$0
Narrative					

Purpose Area #4

F. Construction						
Purpose <i>Provide the purpose of the construction</i>	Description of Work <i>Describe the construction project(s)</i>	Computation <i>Compute the costs (e.g., the number of each item to be purchased X the cost per item)</i>				
		# of Items	Cost	Total Cost	Non-Federal Contribution	Federal Request
				\$0		\$0
Total(s)				\$0	\$0	\$0
Narrative						

Purpose Area #4

G. Subawards (Subgrants)									
Description	Purpose			Consultant?					
<i>Provide a description of the activities to be carried out by subrecipients.</i>	<i>Describe the purpose of the subaward (subgrant)</i>			<i>Is the subaward for a consultant? If yes, use the section below to explain associated travel expenses included in the cost.</i>					
						Total Cost	Non-Federal Contribution	Federal Request	
								\$0	
Total(s)						\$0	\$0	\$0	
Consultant Travel (if necessary)									
Purpose of Travel	Location	Type of Expense		Computation					
<i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i>	<i>Indicate the travel destination.</i>	<i>Hotel, airfare, per diem</i>		<i>Compute the cost of each type of expense X the number of people traveling.</i>					
				Cost	Duration or Distance	# of Staff	Total Cost	Non-Federal Contribution	Federal Request
							\$0		\$0
Total							\$0	\$0	\$0
Narrative									

H. Procurement Contracts			
Description	Purpose	Consultant?	

Purpose Area #4

Provide a description of the products or services to be procured by contract and an estimate of the costs. Applicants are encouraged to promote free and open competition in awarding contracts. A separate justification must be provided for sole source procurements in excess of the Simplified Acquisition Threshold (currently \$150,000).	Describe the purpose of the contract		Is the subaward for a consultant? If yes, use the section below to explain associated travel expenses included in the cost.					
				Total Cost	Non-Federal Contribution	Federal Request		
						\$0		
Total(s)				\$0	\$0	\$0		
Consultant Travel (if necessary)								
Purpose of Travel Indicate the purpose of each trip or type of trip (training, advisory group meeting)	Location Indicate the travel destination.	Type of Expense Hotel, airfare, per diem	Computation Compute the cost of each type of expense X the number of people traveling.					
			Cost	Duration or Distance	# of Staff	Total Cost	Non-Federal Contribution	Federal Request
						\$0		\$0
Total						\$0	\$0	\$0
Narrative								
I. Other Costs								
Description List and describe items that will be paid with grants funds (e.g. rent, reproduction, telephone, janitorial, or security services, and investigative or confidential funds).		Computation Show the basis for computation						

Purpose Area #4

	Quantity	Basis	Cost	Length of Time	Total Cost	Non-Federal Contribution	Federal Request
Registration Fee (Member)	2	\$1.00	\$795.00	1	\$1,590		\$1,590
Registration Fee (Non-Member)	2	\$1.00	\$895.00	1	\$1,790		\$1,790
Total(s)					\$3,380	\$0	\$3,380
Narrative							
NADCP Rise 24 Registration fee for a case manager and another court employee. The municipal court is a member and will pay the discounted rate of \$795 x 2 people = \$1,590							
NADCP Rise 24 Registration fee for the proecutor and defense attorney. The attorneys will pay the non-member fee of \$895 each for a total of \$1,790.							

Purpose Area #4

J. Indirect Costs					
Description <i>Describe what the approved rate is and how it is applied.</i>		Computation <i>Compute the indirect costs for those portions of the program which allow such costs.</i>			
	Base	Indirect Cost Rate	Total Cost	Non-Federal Contribution	Federal Request
Indirect Costs	\$10,000.00	0.2848	\$2,848		\$2,848
Total(s)			\$2,848	\$0	\$2,848
Narrative					
<p>Per 2 CFR Appendix VII to Part 200, the City of North Las Vegas has a calculated indirect cost rate of 28.48%. Our indirect cost rate letter has been uploaded as an attachment into JustGrants.</p>					

Purpose Area #4

Budget Detail - Year 2								
Does this budget contain conference costs which is defined broadly to include meetings, retreats, seminars, symposia, and training activities? - Y/N (DOJ Financial Guide, Section 3.10)								
A. Personnel								
Name <small>List each name, if known.</small>	Position <small>List each position, if known.</small>	Computation <small>Show annual salary rate & amount of time devoted to the project for each name/position.</small>						
		Salary	Rate	Time Worked <small>(# of hours, days, months, years)</small>	Percentage of Time	Total Cost	Non-Federal Contribution	Federal Request
						\$0		\$0
Total(s)						\$0	\$0	\$0
Narrative								
<p>Although not listed as a cash match, the City will provide the following staff in-kind to support the project: Erin Tellez, Project Director at 0.20 FTE; Chris Lee, judge, at 0.22 FTE; Ian Doyle, lead case manager at 1.0 FTE; Christian Earl, case manager at 0.25 FTE; and two additional case managers (to be hired) at a total of 0.25 FTE, all in-kind.</p>								

Purpose Area #4

B. Fringe Benefits					
Name	Computation				
<i>List each grant-supported position receiving fringe benefits.</i>	<i>Show the basis for computation.</i>				
	Base	Rate	Total Cost	Non-Federal Contribution	Federal Request
			\$0		\$0
Total(s)			\$0	\$0	\$0
Narrative					
<p>Although not listed as a cash match, the City will provide the following staff in-kind to support the project: Erin Tellez, Project Director at 0.20 FTE; Chris Lee, judge, at 0.22 FTE; Ian Doyle, lead case manager at 1.0 FTE; Christian Earl, case manager at 0.25 FTE; and two additional case managers (to be hired) at a total of 0.25 FTE, all in-kind.</p>					

Purpose Area #4

C. Travel										
Purpose of Travel	Location	Type of Expense	Basis	Computation						
<i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i>	<i>Indicate the travel destination.</i>	<i>Lodging, Meals, Etc.</i>	<i>Per day, mile, trip, Etc.</i>	<i>Compute the cost of each type of expense X the number of people traveling.</i>						
				Cost	Quantity	# of Staff	# of Trips	Total Cost	Non-Federal Contribution	Federal Request
			N/A					\$0		\$0
Total(s)								\$0	\$0	\$0
Narrative										

Purpose Area #4

D. Equipment					
Item	Computation				
<i>List and describe each item of equipment that will be purchased</i>	<i>Compute the cost (e.g., the number of each item to be purchased X the cost per item)</i>				
	<i># of Items</i>	<i>Unit Cost</i>	<i>Total Cost</i>	<i>Non-Federal Contribution</i>	<i>Federal Request</i>
			\$0		\$0
Total(s)			\$0	\$0	\$0
Narrative					

Purpose Area #4

E. Supplies					
Supply Items	Computation				
<i>Provide a list of the types of items to be purchased with grant funds.</i>	<i>Describe the item and the compute the costs. Computation: The number of each item to be purchased X the cost per item.</i>				
	# of Items	Unit Cost	Total Cost	Non-Federal Contribution	Federal Request
Bus Passes	144	\$32.50	\$4,680		\$4,680
Total(s)			\$4,680	\$0	\$4,680
Narrative					
Bus Passes to help participants get to court hearings, medical appointments, etc.					

Purpose Area #4

F. Construction						
Purpose <i>Provide the purpose of the construction</i>	Description of Work <i>Describe the construction project(s)</i>	Computation <i>Compute the costs (e.g., the number of each item to be purchased X the cost per item)</i>				
		# of Items	Cost	Total Cost	Non-Federal Contribution	Federal Request
				\$0		\$0
Total(s)				\$0	\$0	\$0
Narrative						

Purpose Area #4

G. Subawards (Subgrants)									
Description	Purpose			Consultant?					
<i>Provide a description of the activities to be carried out by subrecipients.</i>	<i>Describe the purpose of the subaward (subgrant)</i>			<i>Is the subaward for a consultant? If yes, use the section below to explain associated travel expenses included in the cost.</i>					
					Total Cost	Non-Federal Contribution	Federal Request		
Seven Hills Hospital	Treatment services			No	\$122,973	\$54,973	\$68,000		
				Total(s)	\$122,973	\$54,973	\$68,000		
Consultant Travel (if necessary)									
Purpose of Travel	Location	Type of Expense		Computation					
<i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i>	<i>Indicate the travel destination.</i>	<i>Hotel, airfare, per diem</i>		<i>Compute the cost of each type of expense X the number of people traveling.</i>					
				Cost	Duration or Distance	# of Staff	Total Cost	Non-Federal Contribution	Federal Request
							\$0		\$0
				Total			\$0	\$0	\$0
Narrative									
<p>Seven Hills Hospital (SHH) is a mental health and substance abuse treatment facility accredited by the Joint Commission. SHH will provide access to their full multidisciplinary clinical team, including mobile assessors, intake RNs, psychiatrists, and case managers through its facility in the Seven Hills area of Henderson, Nevada. A portion of the SHH services will be used as a match due to the fact that Seven Hills will be contributing a discount on the services to be delivered.</p>									
H. Procurement Contracts									
Description	Purpose			Consultant?					

Purpose Area #4

<i>Provide a description of the products or services to be procured by contract and an estimate of the costs. Applicants are encouraged to promote free and open competition in awarding contracts. A separate justification must be provided for sole source procurements in excess of the Simplified Acquisition Threshold (currently \$150,000).</i>		<i>Describe the purpose of the contract</i>		<i>Is the subaward for a consultant? If yes, use the section below to explain associated travel expenses included in the cost.</i>					
						Total Cost	Non-Federal Contribution	Federal Request	
								\$0	
Total(s)						\$0	\$0	\$0	
Consultant Travel (if necessary)									
Purpose of Travel <i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i>		Location <i>Indicate the travel destination.</i>		Type of Expense <i>Hotel, airfare, per diem</i>		Computation <i>Compute the cost of each type of expense X the number of people traveling.</i>			
				Cost	Duration or Distance	# of Staff	Total Cost	Non-Federal Contribution	Federal Request
							\$0		\$0
Total							\$0	\$0	\$0
Narrative									
I. Other Costs									
Description <i>List and describe items that will be paid with grants funds (e.g. rent, reproduction, telephone, janitorial, or security services, and investigative or confidential funds).</i>				Computation <i>Show the basis for computation</i>					

Purpose Area #4

	Quantity	Basis	Cost	Length of Time	Total Cost	Non-Federal Contribution	Federal Request
Housing assistance	12	Monthly	\$750.00	12	\$108,000		\$108,000
Total(s)					\$108,000	\$0	\$108,000
Narrative							
Housing assistance - Rent at \$750/mo for 12 months and 12 participants							

Purpose Area #4

J. Indirect Costs					
Description <i>Describe what the approved rate is and how it is applied.</i>		Computation <i>Compute the indirect costs for those portions of the program which allow such costs.</i>			
	Base	Indirect Cost Rate	Total Cost	Non-Federal Contribution	Federal Request
Indirect Costs	\$137,680.00	0.2848	\$39,212		\$39,212
Total(s)			\$39,212	\$0	\$39,212
Narrative					
<p>Per 2 CFR Appendix VII to Part 200, the City of North Las Vegas has a calculated indirect cost rate of 28.48%. Our indirect cost rate letter has been uploaded as an attachment into JustGrants.</p>					

Purpose Area #4

Budget Detail - Year 3								
Does this budget contain conference costs which is defined broadly to include meetings, retreats, seminars, symposia, and training activities? - Y/N (DOJ Financial Guide, Section 3.10)								
A. Personnel								
Name	Position	Computation						
<i>List each name, if known.</i>	<i>List each position, if known.</i>	<i>Show annual salary rate & amount of time devoted to the project for each name/position.</i>						
		Salary	Rate	Time Worked (# of hours, days, months, years)	Percentage of Time	Total Cost	Non-Federal Contribution	Federal Request
Ian Doyle	Case Manager	\$65,001.14	yearly	1	100%	\$65,002	\$65,002	\$0
Christian Earl	Case Manager	\$67,183.65	yearly	1	23%	\$15,453	\$15,453	\$0
Total(s)						\$80,455	\$80,455	\$0
Narrative								
<p>Ian Doyle will serve as a key member of the Mental Health Court team connecting program participants to treatment and service providers, monitoring progress, and data collection related to both individual participant performance and overall program metrics. Approximately 100.00% of Ian's salary and fringe will be used as cash match.</p> <p>Christian Earl will serve as a key member of the Mental Health Court team connecting program participants to treatment and service providers, monitoring progress, and data collection related to both individual participant performance and overall program metrics. Approximately 23% of Christian's salary and fringe will be used as cash match, with an additional 2% of her time provided as an in-kind contribution.</p> <p>Although not listed as a cash match, the City will provide the following staff in-kind to support the project: Erin Tellez, Project Director at 0.20 FTE; Chris Lee, judge, at 0.22 FTE; and two additional case managers (to be hired) at a total of 0.25 FTE, all in-kind.</p>								

Purpose Area #4

B. Fringe Benefits					
Name <i>List each grant-supported position receiving fringe benefits.</i>		Computation <i>Show the basis for computation.</i>			
	Base	Rate	Total Cost	Non-Federal Contribution	Federal Request
Ian Doyle	\$50,748.00	100.00%	\$50,748	\$50,748	\$0
Christian Earl	\$52,777.00	23.00%	\$12,139	\$12,139	\$0
Total(s)			\$62,887	\$62,887	\$0
Narrative					
<p>Ian Doyle will serve as a key member of the Mental Health Court team connecting program participants to treatment and service providers, monitoring progress, and data collection related to both individual participant performance and overall program metrics. Approximately 100% of Ian's salary and fringe will be used as cash match.</p> <p>Christian Earl will serve as a key member of the Mental Health Court team connecting program participants to treatment and service providers, monitoring progress, and data collection related to both individual participant performance and overall program metrics. Approximately 23% of Christian's salary and fringe will be used as cash match, with an additional 2% of her time provided as an in-kind contribution.</p> <p>Although not listed as a match, the City will provide the following staff in-kind to support the project: Erin Tellez, Project Director at 0.20 FTE; Chris Lee, judge, at 0.22 FTE; and two additional case managers (to be hired) at a total of 0.25 FTE, all in-kind.</p> <p>The City of North Las Vegas fringe rate are as follows: Health Insurance \$21,067 Flat Charge PERS 29.75%</p>					

Purpose Area #4

C. Travel										
Purpose of Travel	Location	Type of Expense	Basis	Computation						
<i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i>	<i>Indicate the travel destination.</i>	<i>Lodging, Meals, Etc.</i>	<i>Per day, mile, trip, Etc.</i>	<i>Compute the cost of each type of expense X the number of people traveling.</i>						
				Cost	Quantity	# of Staff	# of Trips	Total Cost	Non-Federal Contribution	Federal Request
			N/A					\$0		\$0
Total(s)								\$0	\$0	\$0
Narrative										

Purpose Area #4

D. Equipment					
Item	Computation				
<i>List and describe each item of equipment that will be purchased</i>	<i>Compute the cost (e.g., the number of each item to be purchased X the cost per item)</i>				
	<i># of Items</i>	<i>Unit Cost</i>	<i>Total Cost</i>	<i>Non-Federal Contribution</i>	<i>Federal Request</i>
			\$0		\$0
Total(s)			\$0	\$0	\$0
Narrative					

Purpose Area #4

E. Supplies					
Supply Items		Computation			
Provide a list of the types of items to be purchased with grant funds.		Describe the item and the compute the costs. Computation: The number of each item to be purchased X the cost per item.			
	# of Items	Unit Cost	Total Cost	Non-Federal Contribution	Federal Request
Bus Passes	240	\$32.50	\$7,800		\$7,800
			Total(s)	\$7,800	\$0
Narrative					
Bus Passes to help participants get to court hearings, medical appointments, etc.					

Purpose Area #4

F. Construction						
Purpose <i>Provide the purpose of the construction</i>	Description of Work <i>Describe the construction project(s)</i>	Computation <i>Compute the costs (e.g., the number of each item to be purchased X the cost per item)</i>				
		# of Items	Cost	Total Cost	Non-Federal Contribution	Federal Request
				\$0		\$0
Total(s)				\$0	\$0	\$0
Narrative						

Purpose Area #4

G. Subawards (Subgrants)								
Description	Purpose		Consultant?					
<i>Provide a description of the activities to be carried out by subrecipients.</i>	<i>Describe the purpose of the subaward (subgrant)</i>		<i>Is the subaward for a consultant? If yes, use the section below to explain associated travel expenses included in the cost.</i>					
				Total Cost	Non-Federal Contribution	Federal Request		
Seven Hills Hospital	Treatment services		No	\$136,000	\$68,000	\$68,000		
Total(s)				\$136,000	\$68,000	\$68,000		
Consultant Travel (if necessary)								
Purpose of Travel	Location	Type of Expense	Computation					
<i>Indicate the purpose of each trip or type of trip (training, advisory group meeting)</i>	<i>Indicate the travel destination.</i>	<i>Hotel, airfare, per diem</i>	<i>Compute the cost of each type of expense X the number of people traveling.</i>					
			Cost	Duration or Distance	# of Staff	Total Cost	Non-Federal Contribution	Federal Request
						\$0		\$0
			Total			\$0	\$0	\$0
Narrative								
<p>Seven Hills Hospital (SHH) is a mental health and substance abuse treatment facility accredited by the Joint Commission. SHH will provide access to their full multidisciplinary clinical team, including mobile assessors, intake RNs, psychiatrists, and case managers through its facility in the Seven Hills area of Henderson, Nevada. A portion of the SHH services will be used as a match due to the fact that Seven Hills will be contributing a discount on the services to be delivered.</p>								
H. Procurement Contracts								
Description	Purpose		Consultant?					

Purpose Area #4

Provide a description of the products or services to be procured by contract and an estimate of the costs. Applicants are encouraged to promote free and open competition in awarding contracts. A separate justification must be provided for sole source procurements in excess of the Simplified Acquisition Threshold (currently \$150,000).	Describe the purpose of the contract		Is the subaward for a consultant? If yes, use the section below to explain associated travel expenses included in the cost.					
				Total Cost	Non-Federal Contribution	Federal Request		
						\$0		
Total(s)				\$0	\$0	\$0		
Consultant Travel (if necessary)								
Purpose of Travel Indicate the purpose of each trip or type of trip (training, advisory group meeting)	Location Indicate the travel destination.	Type of Expense Hotel, airfare, per diem	Computation Compute the cost of each type of expense X the number of people traveling.					
			Cost	Duration or Distance	# of Staff	Total Cost	Non-Federal Contribution	Federal Request
						\$0		\$0
Total						\$0	\$0	\$0
Narrative								
I. Other Costs								
Description List and describe items that will be paid with grants funds (e.g. rent, reproduction, telephone, janitorial, or security services, and investigative or confidential funds).		Computation Show the basis for computation						

Purpose Area #4

	Quantity	Basis	Cost	Length of Time	Total Cost	Non-Federal Contribution	Federal Request
Housing assistance	20	Monthly	\$750.00	12	\$180,000		\$180,000
Total(s)					\$180,000	\$0	\$180,000
Narrative							
Housing assistance - Rent at \$750/mo for 12 months and 20 participants							

Purpose Area #4

J. Indirect Costs					
Description <i>Describe what the approved rate is and how it is applied.</i>		Computation <i>Compute the indirect costs for those portions of the program which allow such costs.</i>			
	Base	Indirect Cost Rate	Total Cost	Non-Federal Contribution	Federal Request
Indirect Costs	\$212,800.00	0.2848	\$60,606		\$60,606
Total(s)			\$60,606	\$0	\$60,606
Narrative					
<p>Per 2 CFR Appendix VII to Part 200, the City of North Las Vegas has a calculated indirect cost rate of 28.48%. Our indirect cost rate letter has been uploaded as an attachment into JustGrants.</p>					

Purpose Area #4

Budget Summary											
<i>Note: Any errors detected on this page should be fixed on the corresponding Budget Detail tab.</i>											
	Year 1		Year 2 (if needed)		Year 3 (if needed)		Year 4 (if needed)		Year 5 (if needed)		
Budget Category	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Total(s)
A. Personnel	\$0	\$2,230	\$0	\$0	\$0	\$80,455	\$0	\$0	\$0	\$0	\$82,685
B. Fringe Benefits	\$0	\$1,817	\$0	\$0	\$0	\$62,887	\$0	\$0	\$0	\$0	\$64,704
C. Travel	\$6,620	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,620
D. Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E. Supplies	\$0	\$0	\$4,680	\$0	\$7,800	\$0	\$0	\$0	\$0	\$0	\$12,480
F. Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
G. Subawards (Subgrants)	\$0	\$0	\$68,000	\$54,973	\$68,000	\$68,000	\$0	\$0	\$0	\$0	\$258,973
H. Procurement Contracts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
I. Other	\$3,380	\$0	\$108,000	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0	\$291,380
Total Direct Costs	\$10,000	\$4,047	\$180,680	\$54,973	\$255,800	\$211,342	\$0	\$0	\$0	\$0	\$716,842
J. Indirect Costs	\$2,848	\$0	\$39,212	\$0	\$60,606	\$0	\$0	\$0	\$0	\$0	\$102,666
Total Project Costs	\$12,848	\$4,047	\$219,892	\$54,973	\$316,406	\$211,342	\$0	\$0	\$0	\$0	\$819,508
Does this budget contain conference costs which is defined broadly to include meetings, retreats, seminars, symposia, and training activities? - Y/N										No	



U.S. Department of Housing and Urban Development
San Francisco Regional Office – Region IX
One Sansome Street, Suite 1200
San Francisco, CA 94104-4430
www.hud.gov
espanol.hud.gov

William Harty
Finance Director
City of North Las Vegas
2250 Las Vegas Blvd. North, Suite 900
North Las Vegas, NV 89030

Dear Mr. Harty:

SUBJECT: City of North Las Vegas Indirect Cost Rate Proposal

The U.S. Department of Housing and Urban Development (HUD or the Department) received City of North Las Vegas Indirect Cost Rate Proposal for its fiscal years 2020 and 2021 via e-mail on September 16, 2021.

In accordance with Title 2 of the Code of Federal Regulations Part 200 (2 CFR 200), the Department is not required to review the indirect cost rate proposal for City of North Las Vegas. Appendix VII to 2 CFR 200, Section D.1.b. states, “A governmental department or agency unit that receives more than \$35 million in direct Federal funding must submit its indirect cost rate proposal to its cognizant agency for indirect costs. Other governmental department or agency must develop an indirect cost proposal in accordance with the requirements of this Part and maintain the proposal and related supporting documentation for audit. These governmental departments or agencies are not required to submit their proposals unless they are specifically requested to do so by the cognizant agency for indirect costs.” Since your organization receives less than \$35 million in direct Federal awards per year, the Department is not requiring your organization to submit an indirect cost rate proposal for formal review and approval. Instead, please continue to develop and maintain the proposal along with related supporting documentation on file. The Federal awards should be charged based on the calculated indirect cost rate.

If City of North Las Vegas has any questions, please contact Saleszni Jeet, Senior Financial Analyst, at 415-489-6578, or by email at Saleszni.L.Jeet@hud.gov.

Sincerely,

ANGELO TOM Digitally signed by ANGELO TOM
Date: 2021.09.23 21:03:48 -07'00

Angelo Tom
Program Manager
Community Planning and
Development Division

cc: Rich Easter, Director
Grants Development and Administration
easterr@cityofnorthlasvegas.com

Aleisha Beckum
Indirect Cost Specialist
abeckum@ecivis.com

City of North Las Vegas Indirect Cost Rate Calculation

DEPARTMENTS	INDIRECT COST RATE (Total Program Cost Base)
General Government	41.07%
Judicial	56.12%
Public Safety	18.65%
Public Works	52.44%
Culture & Recreation	68.08%
Community Support	158.02%
28.48%	\$42,686,454
TOTAL AGENCY ICRP	\$149,857,948
Calculated by eCivis, Use approved by HUD 09.23.2021	



Background

Recipients' financial management systems and internal controls must meet certain requirements, including those set out in the "Part 200 Uniform Requirements" (2.C.F.R. Part 2800).

Including at a minimum, the financial management system of each OJP award recipient must provide for the following:

- (1) Identification, in its accounts, of all Federal awards received and expended and the Federal programs under which they were received. Federal program and Federal award identification must include, as applicable, the CFDA title and number, Federal award identification number and year, and the name of the Federal agency.
- (2) Accurate, current, and complete disclosure of the financial results of each Federal award or program.
- (3) Records that identify adequately the source and application of funds for Federally-funded activities. These records must contain information pertaining to Federal awards, authorizations, obligations, unobligated balances, assets, expenditures, income, and interest, and be supported by source documentation.
- (4) Effective control over, and accountability for, all funds, property, and other assets. The recipient must adequately safeguard all assets and assure that they are used solely for authorized purposes.
- (5) Comparison of expenditures with budget amounts for each Federal award.
- (6) Written procedures to document the receipt and disbursement of Federal funds including procedures to minimize the time elapsing between the transfer of funds from the United States Treasury and the disbursement by the OJP recipient.
- (7) Written procedures for determining the allowability of costs in accordance with both the terms and conditions of the Federal award and the cost principles to apply to the Federal award.
- (8) Other important requirements related to retention requirements for records, use of open and machine readable formats in records, and certain Federal rights of access to award-related records and recipient personnel.

1. Name of Organization and Address:

Organization Name: **City of North Las Vegas**

Street1: **2250 Las Vegas Blvd., North**

Street2:

City: **North Las Vegas**

State: **NV**

Zip Code: **89030**

2. Authorized Representative's Name and Title:

Prefix: First Name: **Leslie** Middle Name:

Last Name: **Nix** Suffix:

Title: **Director, Grant Development and Administration**

3. Phone: **702-633-1977**

4. Fax:

5. Email: **nixl@cityofnorthlasvegas.com**

6. Year Established:

1946

7. Employer Identification Number (EIN):

88-6000-200

8. Unique Entity Identifier (UEI) Number:

MJ9NM8SSYRD1

9. a) Is the applicant entity a nonprofit organization (including a nonprofit institution of higher education) as described in 26 U.S.C. 501(c)(3) and exempt from taxation under 26 U.S.C. 501(a)? ☐ Yes ☒ No

If "No" skip to Question 10.

If "Yes", complete Questions 9. b) and 9. c).



AUDIT INFORMATION

9. b) Does the applicant nonprofit organization maintain offshore accounts for the purpose of avoiding paying the tax described in 26 U.S.C. 511(a)?

☐ Yes ☐ No

9. c) With respect to the most recent year in which the applicant nonprofit organization was required to file a tax return, does the applicant nonprofit organization believe (or assert) that it satisfies the requirements of 26 C.F.R. 53.4958-6 (which relate to the reasonableness of compensation of certain individuals)?

☐ Yes ☐ No

If "Yes", refer to "Additional Attachments" under "What An Application Should Include" in the OJP solicitation (or application guidance) under which the applicant is submitting its application. If the solicitation/guidance describes the "Disclosure of Process related to Executive Compensation," the applicant nonprofit organization must provide -- as an attachment to its application -- a disclosure that satisfies the minimum requirements as described by OJP.

For purposes of this questionnaire, an "audit" is conducted by an independent, external auditor using generally accepted auditing standards (GAAS) or Generally Governmental Auditing Standards (GAGAS), and results in an audit report with an opinion.

10. Has the applicant entity undergone any of the following types of audit(s) (Please check all that apply):

☒ "Single Audit" under OMB A-133 or Subpart F of 2 C.F.R. Part 200

☒ Financial Statement Audit

☐ Defense Contract Agency Audit (DCAA)

☐ Other Audit & Agency (list type of audit):

☐ None (if none, skip to question 13)

11. Most Recent Audit Report Issued: ☒ Within the last 12 months ☐ Within the last 2 years ☐ Over 2 years ago ☐ N/A

Name of Audit Agency/Firm: Crowe LLP

AUDITOR'S OPINION

12. On the most recent audit, what was the auditor's opinion?

☐ Unqualified Opinion ☒ Qualified Opinion ☐ Disclaimer, Going Concern or Adverse Opinions ☐ N/A: No audits as described above

Enter the number of findings (if none, enter "0"): 5

Enter the dollar amount of questioned costs (if none, enter "\$0"): 0

Were material weaknesses noted in the report or opinion? ☒ Yes ☐ No

13. Which of the following best describes the applicant entity's accounting system:

☐ Manual ☒ Automated ☐ Combination of manual and automated

14. Does the applicant entity's accounting system have the capability to identify the receipt and expenditure of award funds separately for each Federal award?

☒ Yes ☐ No ☐ Not Sure

15. Does the applicant entity's accounting system have the capability to record expenditures for each Federal award by the budget cost categories shown in the approved budget?

☒ Yes ☐ No ☐ Not Sure

16. Does the applicant entity's accounting system have the capability to record cost sharing ("match") separately for each Federal award, and maintain documentation to support recorded match or cost share?

☒ Yes ☐ No ☐ Not Sure



17. Does the applicant entity's accounting system have the capability to accurately track employees actual time spent performing work for each federal award, and to accurately allocate charges for employee salaries and wages for each federal award, and maintain records to support the actual time spent and specific allocation of charges associated with each applicant employee?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure
18. Does the applicant entity's accounting system include budgetary controls to preclude the applicant entity from incurring obligations or costs that exceed the amount of funds available under a federal award (the total amount of the award, as well as the amount available in each budget cost category)?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure
19. Is applicant entity familiar with the "cost principles" that apply to recent and future federal awards, including the general and specific principles set out in 2 C.F.R Part 200?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure
PROPERTY STANDARDS AND PROCUREMENT STANDARDS	
20. Does the applicant entity's property management system(s) maintain the following information on property purchased with federal award funds (1) a description of the property; (2) an identification number; (3) the source of funding for the property, including the award number; (4) who holds title; (5) acquisition date; (6) acquisition cost; (7) federal share of the acquisition cost; (8) location and condition of the property; (9) ultimate disposition information?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure
21. Does the applicant entity maintain written policies and procedures for procurement transactions that -- (1) are designed to avoid unnecessary or duplicative purchases; (2) provide for analysis of lease versus purchase alternatives; (3) set out a process for soliciting goods and services, and (4) include standards of conduct that address conflicts of interest?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure
22. a) Are the applicant entity's procurement policies and procedures designed to ensure that procurements are conducted in a manner that provides full and open competition to the extent practicable, and to avoid practices that restrict competition?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure
22. b) Do the applicant entity's procurement policies and procedures require documentation of the history of a procurement, including the rationale for the method of procurement, selection of contract type, selection or rejection of contractors, and basis for the contract price?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure
23. Does the applicant entity have written policies and procedures designed to prevent the applicant entity from entering into a procurement contract under a federal award with any entity or individual that is suspended or debarred from such contracts, including provisions for checking the "Excluded Parties List" system (www.sam.gov) for suspended or debarred sub-grantees and contractors, prior to award?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure
TRAVEL POLICY	
24. Does the applicant entity: (a) maintain a standard travel policy? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No (b) adhere to the Federal Travel Regulation (FTR)? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
SUBRECIPIENT MANAGEMENT AND MONITORING	
25. Does the applicant entity have written policies, procedures, and/or guidance designed to ensure that any subawards made by the applicant entity under a federal award -- (1) clearly document applicable federal requirements, (2) are appropriately monitored by the applicant, and (3) comply with the requirements in 2 CFR Part 200 (see 2 CFR 200.331)?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Not Sure <input type="checkbox"/> N/A - Applicant does not make subawards under any OJP awards



26. Is the applicant entity aware of the differences between subawards under federal awards and procurement contracts under federal awards, including the different roles and responsibilities associated with each?

☒ Yes ☐ No ☐ Not Sure
☐ N/A - Applicant does not make subawards under any OJP awards

27. Does the applicant entity have written policies and procedures designed to prevent the applicant entity from making a subaward under a federal award to any entity or individual is suspended or debarred from such subawards?

☒ Yes ☐ No ☐ Not Sure
☐ N/A - Applicant does not make subawards under any OJP awards

DESIGNATION AS 'HIGH-RISK' BY OTHER FEDERAL AGENCIES

28. Is the applicant entity designated "high risk" by a federal grant-making agency outside of DOJ? (High risk includes any status under which a federal awarding agency provides additional oversight due to the applicant's past performance, or other programmatic or financial concerns with the applicant.)

☐ Yes ☒ No ☐ Not Sure

If "Yes", provide the following:

(a) Name(s) of the federal awarding agency:

[Redacted]

(b) Date(s) the agency notified the applicant entity of the "high risk" designation:

[Redacted]

(c) Contact information for the "high risk" point of contact at the federal agency:

Name:

[Redacted]

Phone:

[Redacted]

Email:

[Redacted]

(d) Reason for "high risk" status, as set out by the federal agency:

[Redacted]

CERTIFICATION ON BEHALF OF THE APPLICANT ENTITY

(Must be made by the chief executive, executive director, chief financial officer, designated authorized representative ("AOR"), or other official with the requisite knowledge and authority)

On behalf of the applicant entity, I certify to the U.S. Department of Justice that the information provided above is complete and correct to the best of my knowledge. I have the requisite authority and information to make this certification on behalf of the applicant entity.

Name: **Leslie Nix**

Date: **3/14/23**

Title: ☐ Executive Director ☐ Chief Financial Officer ☐ Chairman

☒ Other: **AOR**

Phone: **702-633-1977**

Mayor
Pamela Goynes-Brown

City Manager
Ryann Juden

Council Members
Isaac E. Barron
Ruth Garcia-Anderson
Scott Black
Richard J. Cherchio



Memorandum of Understanding

WHEREAS, the City of North Las Vegas through its **Municipal Court (NLVMC)** and **Seven Hills Behavioral Health Hospital (Seven Hills)** have come together to collaborate and to make an application for the BJA FY23 Justice and Mental Health Collaboration Program; and the partners herein desire to enter into a Memorandum of Understanding setting forth the services to be provided by the collaborative beginning 10/1/23 through 9/30/26.

I) Description of Partner Agencies

The City of North Las Vegas has extensive experience with managing grant awards and subawards. The program will be executed by the North Las Vegas Municipal Court and its Community Approach to Rehabilitation and Engagement (CARE) Program.

Seven Hills is a mental health and substance abuse treatment facility accredited by the Joint Commission. With more than 15 years' experience in serving offenders and ex-offenders with mental health disorders and co-occurring conditions, Seven Hills offers both inpatient and outpatient treatment services.

II) History of Relationship

- NLVMC and Seven Hills have worked closely together over the last year and a half as the court has developed its treatment court with the CARE Program.
- Through this grant program, the partnership between NLVMC and Seven Hills will be reinforced by prioritizing NLVMC offenders with mental health disorders (MHDs) and/or co-occurring mental health and substance use disorders (MHSUDs) to Seven Hills and ensuring frequent and open communication regarding offender progress.
- Long term collaboration between NLVMC and Seven Hills will ensure the capacity to provide improved access to quality mental health treatment and services in a concentrated effort to reduce recidivism and promote public safety.

III) Development of Application

- NLVMC has identified a need for in-patient and outpatient mental health services for those with and without private insurance without relying on the state administered hospital to ensure timely delivery of treatment.
- NLVMC has created a framework for the court system, identification and enrollment of participants, and mechanisms to work toward the participants' long-term wellbeing. Seven Hills has provided insight into treatment needs and services available.

IV) Scope of Services

NOW, THEREFORE, it is hereby agreed by and between the partners as follows:


- 1) **NLVMC** will provide **case management, case plan development, monitoring and supervision, bus passes, and funding for supervised housing** to individuals with mental health disorders (MHDs) or co-occurring mental health and substance use disorders (MHSUDs) who have come into contact with the criminal justice system or are leaving a custodial setting.
- 2) **Seven Hills** will provide **mental health assessments, appropriate treatment, and medication management** to individuals with mental health disorders (MHDs) or co-occurring mental health and substance use disorders (MHSUDs) who have come into contact with the criminal justice system or are leaving a custodial setting.
- 3) **NLVMC** and **Seven Hills** will collaborate by creating and implementing data-sharing protocols. Further, NLVMC will screen defendants with open criminal charges with MHDs or MHSUDs by a psychiatrist for diagnosis. NLVMC will forward the evaluation to Seven Hills. The intake team will coordinate an assessment either at the Community Correction Center or after the participant can be transported to Seven Hills. A case plan will be developed jointly between NLVMC case managers and Seven Hills staff to address housing and treatment needs. NLVMC and Seven Hills will continue to collaborate weekly to assess participant progress and program performance.


V) Timeline

The roles and responsibilities described above are contingent on the **City of North Las Vegas** receiving funds requested for the project described in the BJA grant application. Responsibilities under this Memorandum of Understanding (MOU) would coincide with the grant period, anticipated to be 10/01/2023 through 9/30/2026.

VI) Commitment to Partnership

- 1) The collaboration service area includes **Clark County for those facing charges in the City of North Las Vegas Municipal Court.**
- 2) The partners agree to collaborate and provide mental health treatment and case management to the target population pursuant to the program narrative of the grant application attached to this agreement.
- 3) Compensation for Seven Hills' contribution to this project will be provided as outlined in the attached BJA budget detail worksheet.
- 4) We, the undersigned, have read and agree with this MOU. Further, we have reviewed the proposed project and approve it, understanding that this MOU may be revised during the planning phase of the grant period.

By 
Erin Tellez, Court Administrator,
City of North Las Vegas
3/24/23

By 
Rustin Park, CEO
Seven Hills Behavioral Health Hospital
3/24/23

BJA FY23 Justice and Mental Health Collaboration Program

TRIBAL AUTHORIZING RESOLUTION

Not Applicable

Goals, Objectives, Deliverables, and Timeline

Goal Statement: Improve access to behavioral health services and reduce recidivism for at-risk populations with mental health disorders (MHDs) and/or co-occurring substance use disorder (MHSUDs) who are uninsured.

Objective	Fiscal Year*	Quarter
Build a new justice and mental health collaboration program to serve a total of 32 unduplicated individuals with MHDs or MHSUDs in the NLVMC system.	Years 1-3	Quarters 1-4
Expand capacity to identify, treat, and support the recovery of individuals at the intersection of justice and mental health and at risk for recidivism by adding two case managers, access to additional qualified treatment staff, and new staff trainings.	Years 1-3	Quarters 1-4
Increase access to wraparound support services for 32 individuals with MHDs or MHSUDs involved with the criminal justice system.	Years 2-3	Quarters 1-4

*Year 1 = 10/1/2023-9/30/2024; Year 2 = 10/1/2024-9/30/2025; Year 3 = 10/1/2025-9/30/2026.

Deliverable	Fiscal Year	Quarter
Develop a new formal partnership with a behavioral health services provider to streamline access to services and facilitate cross-system collaboration between staff involved in an individual's treatment and case management.	Year 1	Quarter 1
Develop a detailed implementation plan for meeting the proposed objectives, including information around best practices from the BJA training and technical assistance provider.	Year 1	Quarter 4
Create a public-facing report on the resources, efficiencies, and challenges in increasing access and inclusion for individuals leaving the criminal justice system, particularly Black and Hispanic/Latinx individuals.	Year 3	Quarter 4
Submit a sustainability plan for continuing the program's impact beyond the funded project period.	Year 3	Quarter 4
Screen and assess 56 individuals involved in the NLVMC system for MHDs and MHSUDs	Year 2	Quarters 1-4
Screen and assess 56 individuals involved in the NLVMC system for MHDs and MHSUDs	Year 3	Quarters 1-4
Refer 12 CARE participants for treatment services	Year 2	Quarters 1-4
Refer 20 CARE participants for treatment services	Year 3	Quarters 1-4
Provide 12 new unduplicated individuals who are uninsured with individualized behavioral health services to treat their MHD and/or MHSUD	Year 2	Quarters 1-4
Provide 20 new unduplicated individuals who are uninsured with individualized behavioral health services to treat their MHD and/or MHSUD	Year 3	Quarters 1-4
Hire two additional case managers to expand caseload capacity	Year 1	Quarter 4

Improve NLVMC staff skills for serving individuals with MHDs and/or MHSUDs through increased training and professional development opportunities for six staff members	Year 1	Quarters 1-4
Develop and implement tools for measuring impact on racial/ethnic disparities.	Year 1	Quarter 4
Six staff members complete annual cultural competency and trauma-informed care training.	Year 2-3	Quarters 1-4
Train two new staff to use the Level of Service/Case Management Inventory (LS/CMI™) risk assessment tool.	Year 1	Quarters 1-4
Existing staff complete annual LS/CMI™ refresher training. Four in year 1, six in year 2, and six in year 3	Year 1-3	Quarter 4
Administer the LS/CMI™ tool on 100% of program participants to identify participants' individual risks for recidivism.	Years 2-3	Quarters 1-4
Facilitate access to support services, including housing, education/skills development, job placement, benefits enrollment, and other supports that address recidivism risks for 12 new unduplicated individuals in year 2 and 20 in year 3.	Year 2-3	Quarters 1-4
Conduct regular data analysis and ongoing evaluation to establish outcome baselines and improve processes and participant outcomes.	Years 2-3	Quarters 1-4

Assurance of Research and Evaluation Integrity

The City of North Las Vegas has reviewed its application to identify any actual or potential apparent conflicts of interest (including through review of pertinent information on the principal investigator, any co-principal investigators, and any subrecipients), and has identified no such conflicts of interest — whether personal or financial or organizational (including on the part of the applicant entity or on the part of staff, investigators, or subrecipients) — that could affect the independence or integrity of the research, including the design, conduct, and reporting of the research.

CONFLICTS OF INTEREST (City Policy)

The City of North Las Vegas respects all individuals' rights to engage in activities outside their employment which are private in nature (social, community, political or religious), however, each employee is expected to protect corporate information and avoid undue outside influence on his/her work-related decisions or activities.

In all business associations both inside and outside the organization, employees should not permit themselves to be placed in a dual interest or a conflict between self-interest and integrity. No employee should benefit personally from any purchase of goods or services by the organization nor derive personal gain from actions taken as a representative of the organization. Where an appearance of conflict occurs, it should be avoided unless specifically approved by the City's legal counsel.

City of North Las Vegas employees shall conduct themselves in their day-to-day activities in an ethical, responsible and lawful manner. Questions regarding the application of this Code of Ethics shall be referred to the City's management staff. When questions of interpretation arise, they shall be referred to the office of the City Manager.

BJA FY23 Justice and Mental Health Collaboration Program

APPLICANT DISCLOSURE AND JUSTIFICATION – DOJ HIGH RISK GRANTEE

The City of North Las Vegas is not a DOJ High Risk Grantee and therefore is not submitting the DOJ High Risk Disclosure and Justification.